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## Profile of an international bank

The Bank of Nova Scotia—also known as Scotiabank—is a Canadian-based international bank, and one of the world's fastest growing major banks. It has total assets exceeding \$43 billion and it operates more than 1,000 branches across Canada and more than 100 offices in 45 other countries. Scotiabank is the second-oldest chartered bank in Canada, founded in 1832, and operates under the authority of an act of Canada's Parliament. Scotiabank provides complete personal, commercial and corporate banking services in Canada. The Bank also provides a wide variety of banking and related financial services to customers around the world, either directly or through subsidiary and affiliated banks, trust companies and other financial firms. These services include retail and wholesale banking functions, such as trade financing, foreign exchange transactions, and the management of or participation in loan syndications. The Bank also maintains a large

number of correspondent banking relations. Scotiabank employs more than 23,000 people worldwide. Its Executive Offices are located in Toronto, and the Bank has a total of 15 Regional Offices located in cities across Canada as well as Regional Offices in London and Manila. Scotiabank is widely-held, owned by more than 21,000 shareholders, of whom more than 95% are Canadian.

### Executive Offices

44 King Street West,  
Toronto, Ontario,  
Canada M5H 1H1  
Telex: 0622106  
Cable: Scotiabank  
Telephone: (416) 866-6161

### Listing of Shares

The common shares of the Bank are listed for trading on the Vancouver, Alberta, Winnipeg, Toronto, Montreal, and London stock exchanges.

### Stock Symbol

The trading symbol for the Bank's shares on Canadian stock exchanges is BNS. The CUSIP number of the Bank's shares on Canadian exchanges is 064149 10 7.

### Valuation Day Price

For Canadian income tax purposes, The Bank of Nova Scotia stock was quoted at \$31.13 per share on Valuation Day, December 22, 1971. This is equivalent to \$15.56½ per share after adjustment for the two-for-one stock split in 1976.

### Annual General Meeting

The 149th Annual General Meeting of the Shareholders of The Bank of Nova Scotia will be held on January 14, 1981 at Halifax, Nova Scotia. Minutes of the meeting are provided to Shareholders.

### Rapport en français

Si vous désirez un exemplaire de ce rapport en français, veuillez communiquer avec le Directeur des relations publiques, La Banque de Nouvelle-Écosse, 44 King Street West Toronto (Ontario) Canada M5H 1H1.

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## Highlights

|  | 1980        | 1979        | Per Cent Increase |
|--|-------------|-------------|-------------------|
| <b>Financial Position (in \$ millions)</b> |             |             |                   |
| As at October 31                           |             |             |                   |
| Total assets                               | \$ 43,176.8 | \$ 34,868.9 | 23.8%             |
| Deposits                                   | 38,603.5    | 31,875.4    | 21.1              |
| Loans                                      | 24,156.1    | 19,658.8    | 22.9              |
| Accumulated appropriations for losses      | 272.4       | 224.2       | 21.5              |
| Capital funds                              | 1,346.3     | 1,226.0     | 9.8               |

## Earnings and Dividends (in \$ millions)

|                                       |          |          |       |
|---------------------------------------|----------|----------|-------|
| For the fiscal year                   |          |          |       |
| Balance of revenue after income taxes | \$ 221.2 | \$ 180.9 | 22.3% |
| Balance of profits                    | 131.2    | 106.9    | 22.7  |
| Dividends paid                        | 66.4     | 55.1     | 20.5  |

## Earnings and Dividends Per Share

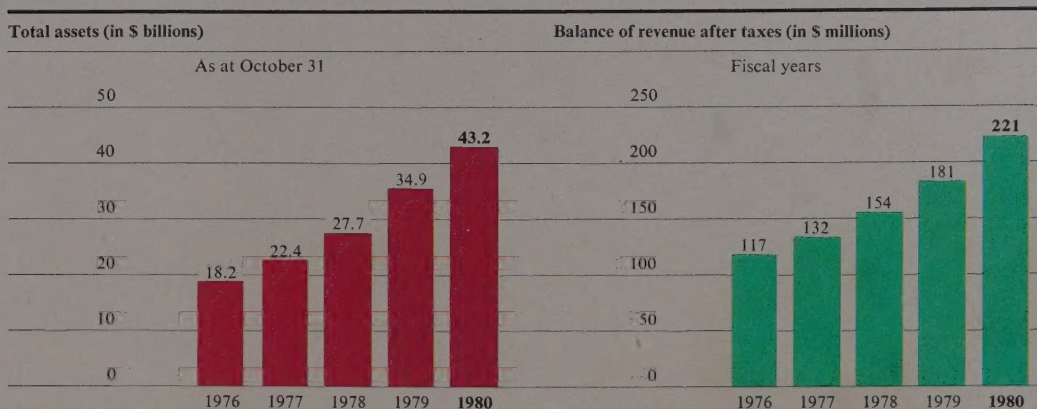
|  |         |         |       |
|--|---------|---------|-------|
| For the fiscal year                    |         |         |       |
| Balance of revenue after income taxes* | \$ 4.77 | \$ 4.12 | 15.8% |
| Balance of profits*                    | 2.83    | 2.44    | 16.0  |
| Dividends paid                         | 1.43    | 1.24    | 15.3  |

\*Based on average number of shares outstanding  
(1980: 46,369,289; 1979: 43,868,894)

## Other Statistics

|                      |        |        |      |
|----------------------|--------|--------|------|
| As at October 31     |        |        |      |
| Shareholders         | 21,158 | 20,944 | 1.0% |
| Employees            | 23,424 | 22,416 | 4.5  |
| Branches and offices | 1,127  | 1,095  | 2.9  |

Note:  
All dollar figures in this report  
are in Canadian currency, unless  
otherwise indicated.







Strength, integrity, and service are three characteristics that have built a reputation for The Bank of Nova Scotia as a leading international financial institution. They also form the motto carried on the Bank's coat of arms. Shown with a large replica of the crest is Teresa de Jesus, a Credit Officer with Scotiabank de Puerto Rico.



## A Perspective on 1980

### A report to the Shareholders by the Chairman of the Board and the President

It is a pleasure to report the achievements of The Bank of Nova Scotia during fiscal 1980.

The Bank's total assets climbed beyond the \$40-billion mark, reaching \$43.2 billion at October 31, an increase of \$8.3 billion over the year. The rate of growth in assets, at 23.8%, was just slightly below that achieved in fiscal 1979. Total loans, which account for the largest proportion of the Bank's assets, grew by 22.9% to \$24.2 billion. Total deposits increased by 21.1% to \$38.6 billion.

Earnings increased at approximately the same rate as assets, recording the best year-over-year gain that the Bank has achieved since 1975. After-tax balance of revenue for the year was \$221.2 million, up by \$40.3 million or 22.3%. On a per-share basis, these earnings increased by 65¢ or 15.8%, to \$4.77. The fact that per-share earnings grew somewhat more slowly than total after-tax balance of revenue is accounted for by an increase of 2.5 million in the average number of shares outstanding during the year. This resulted from the rights issue of February 1979, the proceeds of which have strengthened the capital base of the Bank. Total capital funds stood at more than \$1.3 billion at October 31.

Total dividend payments to Shareholders were increased to \$66.4 million from \$55.1 million. On a per-share basis, the payments rose to \$1.43 from \$1.24 in 1979.

Reflecting a difficult economic environment for many of its borrowers, substantially higher loan volumes, and an adherence to conservative financial policies, the Bank has recognized potential loan losses by reducing the book value of certain loans by \$69.8 million. This represents an increase of \$28.6 million over loan loss experience in the 1979 fiscal period. The actual provision charged against the Bank's earnings in this respect in 1980 was \$60.8 million, as determined by an averaging formula prescribed in regulations issued by the Minister of Finance. Loan loss incidence was spread over most categories of commercial and consumer lending, with the increase in losses largely confined to domestic operations.

Among the highlights of 1980 were the performance of our international operations,

which for the first time provided more than half of the Bank's total earnings; the expansion of our Canadian network beyond 1,000 branches; and the introduction of Scotia Business Plan, our unique commercial financing program.

There were also a number of changes in the Bank's associations with other companies during 1980. Among them, the Bank divested its 40% interest in Security Bank and Trust Company in the Philippines. This followed a reassessment of our holdings, in light of changes amongst the other ownership interests; the Bank remains committed to that part of the world, however, and retains its own Regional Office and branch in Manila.

Also during the year, the Bank accepted an offer by The Bank of N.T. Butterfield and Son Limited, Bermuda's oldest and second largest bank, for The Bank of Nova Scotia's 40% interest in Bermuda National Bank. As a result of a share exchange and additional purchases, The Bank of Nova Scotia now owns approximately 10.2% of Butterfields. This not only provided our Bank with an interest in a larger institution, but also helped support the efforts of Bermudian authorities to bring about a higher degree of local ownership in the Island's banks.

### Operating conditions

Without question, 1980 also will be remembered for one of the most challenging operating environments of recent years. Interest rates in major markets rose to painful and unprecedented heights, and were unusually volatile in their movements both up and down. Inflation persisted as the single most troubling element in the world economic picture. Questions involving the pricing, supply allocation, and politics of oil continued to resist satisfactory solution. And the economic slowdown had its effect on many key industries in the major trading nations.

The difficulties of managing a financial institution in such an environment are apparent. These challenges, and the extreme pressure on margins that was experienced in our domestic operations, make it all the more important to



comment on the strengths which enabled the Bank to maintain its high level of performance during 1980.

#### **Balance and adaptability**

The imminence of The Bank of Nova Scotia's 150th anniversary, in 1982, itself gives evidence of the institution's success in the test of time. To a degree, such longevity breeds more success, because it provides an assurance to customers of stability and security.

The recent performance of the Bank, however, is attributable to much more than its basic financial stability and its years of experience. As we commented in the 1979 Annual Report, one of the most notable characteristics is the diversification that has evolved as a deliberate strategy of the Bank. In this regard our goal has been to position The Bank of Nova Scotia in a wide variety of geographical markets, offering a broad range of lending and other financial services.

What took place in 1980, in fact, was that the pressures on interest profit margins in the Canadian operations, which had been building for some time, increased even more sharply than had been anticipated. The reason was that the interest costs of our deposit base in Canada generally rose much more quickly than the interest revenues from our loan portfolio, which includes our fixed-rate mortgages and consumer loans.

At the same time, a number of factors helped to bring about record performance from the international side of our business. Notably, these included large growth in assets, an improved interest profit margin, and sharp increases in non-interest revenues.

Clearly, then, the diversification between domestic and international business was itself a primary source of strength that contributed to the Bank's satisfying overall performance. This is explained at more length in the "Corporate Review" text beginning on Page 10.

But this division between the Canadian and international operations does not fully describe the diversity of the Bank's businesses. In fact, the domestic and international operations themselves are diversified widely, both geographically and in the types of services pro-

vided and markets served. In Canada, for example, we have built upon our traditional strengths in personal banking and enhanced our capabilities in commercial and corporate finance. Internationally, our businesses now run the gamut from wholesale, syndicated lending, to specialized financial services, to personal banking.

Among the specialized services which provided substantial gains to the Bank during 1980 were its foreign exchange operations, in which the Bank helps major clients satisfy their needs for a variety of currencies in which to transact business, and the trading of precious metals such as gold and silver.

Other highlights of the Bank's various services are described in the "Domestic Operations" text beginning on Page 13 and in the "International Operations" text beginning on Page 19.

#### **New priorities for new challenges**

It has never been sufficient to rely on any single strategy, no matter how apparently sound, to maintain an organization's strength and well-being. Given the pace of change today, and the speed with which new challenges arise, it is all the more important to be flexible, adaptable, and alert.

To this end, the Bank recently has been stepping up its activities in long-term, strategic planning. This involves constant monitoring of business, economic, social, and political environments, and the development of appropriate objectives, based on both five-year and ten-year time frames.

Perhaps more than in most businesses, this is especially difficult in banking. Loan demand, for instance, can be affected strongly not only by the credit needs of customers, but by financial market conditions which are influenced by the monetary authorities in a variety of countries. Nevertheless, strategic plans are increasingly essential to set directions, if not precise destinations.

During the past year, too, the Bank undertook a number of major, continuing studies and task-force programs, designed to provide answers to longer-term challenges. The efficiency and productivity of the Bank's vast administrative and branch operations are subjects of intense effort. Another is the Canadian payments system, which is due to undergo

major changes in the near future. We also have undertaken an exhaustive analysis of the changing needs of personal banking customers, and how to best meet them.

None of these is expected to provide instant solutions, as their impact will no doubt be in the longer term. But they are part of our efforts to maintain the Bank's diversity, stability, and strength during a turbulent period.

Another important program, though of a different nature, has been to take part in the increased public information efforts of the Canadian banking industry. The need for such expanded efforts became even more apparent during the past year, because of the impact of sharply higher interest rates on borrowers of all sorts, from individual homebuyers to companies. Among the most common misunderstandings that have arisen, it seems, are that banks prefer high interest rates, which they do not; that banks set monetary policy, which they do not; and that increased bank earnings stem from the higher level of interest rates in Canada, which, as is evident from our Bank's results for the year, is not the case.

Just one example of our efforts to contribute to a better public understanding is this Annual Report, in which we have attempted to illustrate graphically how our Bank operates—who owns it and receives its dividend payments; who is employed by the Bank; and how it makes its earnings by serving a broad range of customers, in Canada and internationally.

#### **The Board of Directors**

Since the Bank's last Annual General Meeting, minutes of which were provided to Shareholders, three changes have occurred in the membership of the Board of Directors.

Elected as Directors were The Honourable Donald S. Macdonald, P.C., partner in the law firm of McCarthy & McCarthy, Toronto, and J.C. Phillips, Q.C., Chairman of the Board, Gulf Canada Limited.

The Board accepted the resignation of The Honourable John B. Aird, O.C., Q.C., LL.D., following his appointment as Lieutenant-Governor of the Province of Ontario. Members of the Board have expressed their appreciation to Mr. Aird for his devoted service to the Bank, and their congratulations upon his new

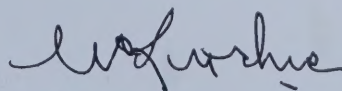
appointment to this high position in the public life of his home province.

During the year, Directors were saddened to learn of the death of two Honorary Directors, our former colleagues Mr. Thomas A. Boyles and Mr. Robert L. Dales. Both had served the Bank with distinction as senior officers and as Directors, and received the title of Honorary Director upon their retirement. Mr. Boyles had joined the Bank in 1921, and had served in positions of increasing responsibility; he was elected Chairman of the Board and Chief Executive Officer of the Bank in January 1972, and from December 1972 until his retirement from active service with the Bank at the end of 1974 he continued to serve as Chairman of the Board. Mr. Dales began his banking career in 1909, and was Deputy Chairman of the Board and Executive Vice-President at the time of his retirement in 1964.

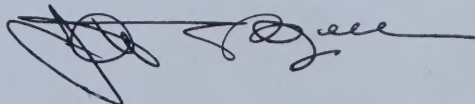
#### **Strength built upon teamwork**

In concluding this review, it is appropriate to return to our theme regarding strengths—and to point out that the Bank's financial stability and notable performance ultimately depend upon the abilities and efforts of more than 23,000 Scotiabankers and their colleagues in associated organizations.

We are confident of their continued ability to provide the highest quality of service to our customers in the years ahead. And we are certain that Shareholders will support our extending appreciation and congratulations to the Bank's staff worldwide, for their contribution to the successes of 1980.



C.E. Ritchie,  
Chairman and Chief Executive Officer



J.A.G. Bell,  
President and Chief Operating Officer



## Corporate Review

Scotiabank's basic objective is to meet the financial needs of its customers around the world and, for its services, to earn a reasonable return on the investment of thousands of shareholders.

Simply, the Bank is people putting money to work. It includes depositors with surplus funds, and borrowers with plans to use money productively. And there is our staff, a diverse group encompassing skills in every function from agrology to administration, from consumer credit to corporate cash management.

In much the same way, the benefits of the Bank's activities ultimately return to individuals. For instance, the interest paid on deposits and the remuneration of employees are by far the largest categories of our expenses. Much of the Bank's profits are paid out as dividends to shareholders — individuals, as well as institutions such as pension funds which in turn distribute the dividends even more widely. Finally, a considerable portion of our earnings are retained within the Bank, to strengthen our ability to meet the changing needs of our customers.

Among those who shared more than \$66 million in dividends paid by the Bank during fiscal 1980 were a large number of institutional shareholders — ranging from insurance companies to pension funds and educational institutions. One such shareholder of the Bank is the Caisse de dépôt et placement du Québec, which manages funds for 14 agencies and pension plans in the public sector, and has assets totalling more than \$11 billion. Shown in Old Montreal is M. Jean Campeau, the Caisse's Chairman and General Manager.

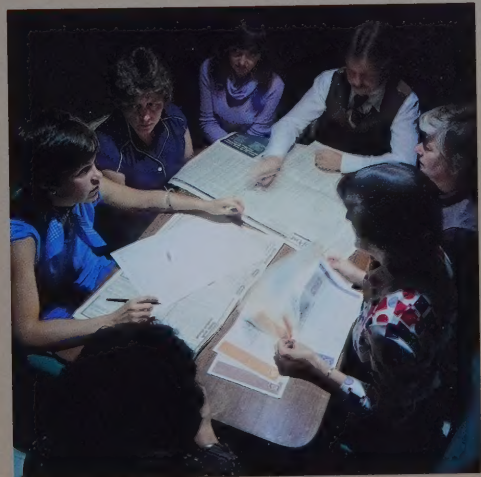






The Bank of Nova Scotia has one of the longest records for uninterrupted dividend payments among North American corporations. Over the years, such stability has meant that a large number of long-term investors, from all walks of life, have become shareholders. Shown at his home in Halifax is Charles A.E. Fowler, an architect and a shareholder of the Bank for many years.

Many employees of the Bank have a stake in its ownership as well. Shown at a meeting of her branch staff is Jean Gattie, Manager (lower left of photograph), charting the course of Scotiabank shares. Mrs. Gattie developed an interest in share ownership after attending the Bank's Annual General Meeting in 1978—and her enthusiasm soon spread to her staff, all of whom purchased stock. During 1980, they met regularly to discuss the Bank's performance.





Scotiabankers operate an ever-growing array of sophisticated communications and computing equipment to meet the financial needs of customers. Jean Chin-Shue, shown here, is a Customer Service Officer at the Bank's corporate VISA Centre. She provides rapid response to customer inquiries regarding VISA card statements and transactions, by using an advanced microfiche system.



Branches are the focal points of the banking system — where staff members accept deposits, make loans, and handle the wide variety of financial transactions that today's customers expect. A branch can be as small as a rural community requires, or as large as our Toronto Main Branch (one of some 170 Scotiabank branches in Metropolitan Toronto). Here, Manager Rick Waugh (left) is responsible for a staff of more than 300. He is shown with the Assistant Manager, Operations, Terry Maloney.







Strong and steady growth has consistently characterized Scotiabank's performance, and 1980 was no exception.

Further confirmation came in July 1980 when *Institutional Investor* magazine ranked The Bank of Nova Scotia among the 25 fastest growing major banks worldwide in each of three key categories of annual increases: deposits, when translated into U.S. currency; assets, also calculated in U.S. currency; and deposits, in terms of each major bank's domestic currency.

Such gains result from the activities of more than a thousand operating units in Canada and around the world. For ease of understanding—because the nature of our financial services varies so widely—the Bank reports the notable changes in our Canadian and international operations in separate sections of the Annual Report. Sometimes overlooked, however, is that it is the combination of our strong Canadian base and our large international network which brings a number of special advantages.

The impact of this diversification on corporate performance is discussed in "A Perspective on 1980," beginning on Page 3. The implications for customers, however, are important as well. The full network of the Bank's branches, offices, affiliates, and correspondents can deliver a wide variety of financial services, and equally varied financing capabilities.

Two cases in point are trade financing and assistance to international business generally. As the most international of Canada's major banks, with the highest percentage of non-Canadian currency assets, Scotiabank has both a clear orientation to worldwide trade, and the capability to support our commitment.

To handle foreign exchange transactions, for example, the Bank operates foreign exchange and international money market centres around the world. As well, the Bank in recent years has put a high corporate priority on de-

veloping its network of International Centres in major cities across Canada. These centres are located in Vancouver, Calgary, Montreal, and Halifax, in addition to our central money market and foreign exchange facilities in Toronto. The International Centres have been developed to provide customers with access to a broad range of high quality banking and related financial services. During 1980, their capabilities were enhanced with a strong support staff to provide further assistance to exporters, importers, and others conducting business transactions between Canada and other nations.

### Corporate responses to challenges

The unusual economic and financial market conditions of 1980 brought a number of challenges to test the strengths of the Bank itself and of its corporate management.

Perhaps the most striking was the extreme volatility of capital markets, which sharply increased the difficulty of managing the Bank's mix of assets and liabilities. This was a problem common to all financial institutions, of course, and the Bank's successes during this period largely reflect the experience and skills of our financial managers.

The rapid changes in interest rates in 1980 highlighted the importance of our commitments to ensure a high degree of professionalism in asset/liability management, and to enhance the already close liaison of trading desks worldwide.

During much of the year, the Bank pursued a deliberate policy of relatively high liquidity in its international assets, maintaining a significant proportion of its funds on deposit with other banks. As a result, it was well positioned to lend to longer-term borrowers as opportunities arose.

### Productivity and organization

Another corporate priority during 1980, which will continue to receive strong emphasis, is our effort to improve the productivity and



efficiency of operating and administrative systems.

Because banking is a relatively people-intensive business, considerable emphasis has been placed on automating many of the more routine administrative functions. During 1980, additional priority was given to programs to simplify the work content in our branch network in Canada, as a way to effect cost savings and, longer term, improve productivity. Another objective is to free more of our personnel's time to serve customer needs.

The full benefits of such programs are not expected to be felt for some time. Nevertheless, they had some impact during 1980 in slowing the rate of growth of the Bank's number of staff, despite large gains in business volumes.

To improve co-ordination of various corporate functions, a number of re-organizations took place during 1980. Among them were the creation of a Finance and Administration Department, and the integration of our information systems and data processing units with the Operations Department. We also instituted a number of organizational changes to further improve our services to customers. Perhaps most notable was the decision to link the overall management of our corporate banking functions with that of our international operations.

#### **Bank Act revision**

Again in 1980, considerable corporate effort was spent on matters relating to the proposed revision of Canada's Bank Act, which was finally completed in late November.

Senior officers of the Bank made numerous representations about the proposed revisions, as did the officers of other Canadian and foreign banks. It is therefore disappointing that a number of last-minute amendments proposed during committee hearings in the summer of 1980 were incorporated in the bill which eventually became law and was proclaimed in force on December 1, 1980. As our Bank made clear publicly, it appears that the result of such amendments will be more to protect other financial companies from vigorous competi-

tion, than to serve the interests of customers, whether individuals or businesses.

Despite these delays and frustrations, however, the Bank made considerable progress during the year in reorganizing a number of subsidiary and affiliated companies. This was done so that our corporate structure would be realigned to meet the expected new requirements of the Bank Act. The primary changes, affecting our mortgage lending, property holding, and investment holding affiliates in particular, are explained in the notes which form part of the "Annual Statement" in this report.

#### **Training and development**

As an institution whose success depends on service, the Bank continues to place a high corporate priority on the training and development of its employees. Programs are aimed at the twin objectives of improving our ability to serve customers, and providing opportunities for our staff to develop to their fullest career potentials.

At the Bank's regional training centres in Canada and the Caribbean, there were more than 9,100 registrations in courses offered to staff below the rank of Manager. As well, there were approximately 1,400 registrations by staff members in educational programs offered by the Institute of Canadian Bankers, which are supported by the Bank.

A further 818 of our management officers took part in the educational programs of Spencer Hall, our in-residence management development and continuing education centre—which a leading banking magazine described during 1980 as "a superb facility for learning."

Opportunities identified for the Bank in our planning exercises, as well as our daily involvement in the world's marketplaces, reinforce our commitment to recruit and train bankers who will meet with enthusiasm the challenges of this young decade.



# Domestic Operations

“Just around the corner” aptly describes Scotiabank in Canada. Our more than 1,000 branches stretch from Newfoundland to Vancouver Island, from Southwestern Ontario to Yellowknife in the Northwest Territories.

To individual customers, that means convenience – ready access to our wide range of financial services. But viewed more broadly, our Canadian branches in fact form the system through which the Bank meets its major responsibility as a financial intermediary.

It is our branches, for example, which collect the vast majority of our deposits, through literally millions of savings accounts and a wide variety of notes and certificates. And it is our branches which put that money to work again, by lending it to individual homeowners and consumers, to government agencies and major corporations, and to thousands of smaller commercial enterprises. The branches are where by far the greatest proportion of lending decisions are made.

The result is that Scotiabank’s domestic operations provide customers with the strength and resources of a national institution, and the responsiveness of a local bank.

The advice of well-trained advisors is available to help you make the most of your money. With the Bank, you can rely on the strength of our national resources, and the responsiveness of our local branches. We have the resources to help you with your money, and the responsiveness to help you with your life. We have the strength to help you with your money, and the responsiveness to help you with your life. We have the strength to help you with your money, and the responsiveness to help you with your life.





Sharp pressure on interest profit margins and higher operating costs combined to reduce the earnings of our Canadian operations during 1980. This took place despite healthy increases in the Bank's domestic assets—primarily loans to individuals and businesses—and in revenues from a variety of non-interest sources.

The after-tax balance of revenue contributed by our domestic operations declined by approximately 8% during 1980, on the basis of internal allocations of costs and revenues, to \$91.5 million. This represents 41.4% of the Bank's overall earnings, compared with 55% in 1979.

The principal reason for the decline in domestic earnings was the unusually wide movement of interest rates during 1980, particularly in the spring months; our average Canadian dollar prime rate over the year was 14.33%, up from an average of 12.18% in 1979.

Our branch expansion continued during the year, although at a somewhat slower pace than in 1979, with priority placed on areas of the country growing relatively faster in their economic activity.

The Bank passed a milestone in the development of its Canadian system, as the number of branches exceeded 1,000 during 1980. A total of 19 branches were opened and six were closed, for a net gain of 13 on the year, to total 1,007 at October 31. Ten branches were opened in Alberta, a province whose economy has been growing particularly rapidly in recent years because of petroleum-related developments. Among the key events in our Alberta expansion was the groundbreaking for a new Main Branch in Edmonton, to be part of a \$100-million development known as Scotia Place.

A full listing of our Canadian branches and offices begins on Page 58.

#### Unsettled economic climate

Sluggish business conditions during 1980 also affected our Canadian operations, as a number of key industries suffered from intense foreign

competition, continuing cost escalation, and reduced consumer demand for their goods and services.

The business environment was unsettled further by some developments in the political arena. Disagreement between federal and provincial governments on constitutional and energy issues created the type of uncertainties that will, unless resolved, inevitably act as a disincentive to business commitment and investment.

#### Stability and promise

Reports of 1980's political disagreements, and the economic slowdown itself, often obscured some of Canada's real strengths which hold promise for continued progress on many fronts.

Among the nation's most basic strengths is its very stability. While this is sometimes masked by the adversarial nature of politics, it is well recognized around the world. Canada's relative stability—as well as its favorable energy potential—are main reasons that we continue, as a Bank with wide international involvement, to regard our Canadian domestic business base as a primary strength and significant advantage.

Despite weak markets for a number of export products, export income in general held up surprisingly well during the year. With imports tending to be on the soft side because of the subdued pace of domestic business, the merchandise trade surplus for the first nine months of the year rose to more than \$5 billion, or double the year-earlier level.

Both inflation and unemployment persisted as serious concerns. The Consumer Price Index rose 10.9% over the 12 months to October 1980, and the unemployment rate averaged









7.6% for the first 10 months of the year. However, business capital expenditure continued as one of the economy's stronger elements.

Demands on the nation's monetary authorities were severe during the year, because of continued international and domestic inflation, and particularly rapid changes in international interest rates, notably those in the U.S. In March, the Bank of Canada began "floating" the Bank Rate by tying it to the weekly tender rate of 91-day treasury bills.

Because of the volatile behavior of interest rates, the prime rate charged by the chartered banks was adjusted considerably more often during 1980 than in recent years. Scotiabank's prime rate stood at 14.75% at October 31, 1979, and was changed 16 times during the fiscal year. It reached a high of 17.5% in April, declined to a low of 12.25% during the summer, and then began to rise again. It was at 12.75% as the fiscal period ended.

#### *Financing for business*

In this challenging economic environment, Scotiabank placed a high priority on further enhancement of its financing capabilities for small and medium-sized businesses across the country, and for larger corporate accounts.

Most significant was our introduction of the Scotia Business Plan program of services to finance machinery and equipment. Planning of the program, explained in our last Annual Report, was completed, and the program launched early in the 1980 fiscal year. By October 31, Scotia Business Plan was available through 41 "hub" branches across Canada, and had received an encouraging reception from new and existing business clients.

Scotia Business Plan, however, is just one sign of Scotiabank's commitment to meet the financing needs of business, both large and small.

The Bank aggressively marketed term loans under the federal government's Small Business

Development Bonds (SBDBs) program. The SBDB program was designed to enable qualifying Canadian businesses to obtain loans at reduced rates of interest. It was proposed by the government to be retroactive to December 11, 1979, and to remain in effect until March 31, 1981. (Parliament had not yet passed legislation to implement the program as this Annual Report went to press, however.)

Specialized support for Canada's importers, exporters, and others conducting international business was further developed by our International Centres (see Page 10).

There was continued progress in developing our range of automated cash management, automatic payments, cheque reconciliation, and accelerated receivables services. Such services have been welcomed by major corporate and institutional clients wishing to manage their cash positions as effectively as possible during periods of relatively high interest rates.

The establishment of the International Centres, and further development of automated business services, not only have small and middle-sized businesses in mind; they also augment our range of services for our growing number of major corporate customers. Our success with the latter market segment in Canada has grown considerably. In part, this reflects a growing appreciation of the benefits of doing business with a bank that is fully competitive in the domestic market, and able to expand the client relationship to encompass banking needs in many international areas and foreign currencies.

Our affiliated companies Scotia Leasing Limited and Scotia Factors Limited extend our range of financial services to businesses. Scotia Leasing has successfully focussed its marketing efforts on smaller businesses, while Scotia Factors has made progress in extending its client base beyond the traditional textiles



industry. We continued, in 1980, our expansion of our lending to agribusiness, as our regional teams of experts reinforced their relationships among farmers, processors, and marketers of agricultural products.

#### Personal banking services

Scotiabank's historic strength in providing personal banking services to Canadians was maintained solidly in 1980's difficult economic environment.

Personal lending, both in the Scotia Plan and demand loan segments, experienced good growth in volumes. ScotiaLine, our unique "line of credit" system for individual customers, received particular emphasis in our marketing and was well received.

The Bank maintained its leadership in providing personal banking customers with a variety of forms in "plain language," a commitment undertaken in 1979. The "plain language" program was extended during 1980 to include mortgage documents in Ontario. Mortgage documents in other provinces are being revised for introduction in the coming months.

Another major program undertaken during 1980 was the planning of a new system that will permit customers to access their accounts, using on-line computer technology, from almost any of our branches across Canada. This system is due to be introduced in early 1981.

#### Mortgage financing

Residential mortgage lending volumes grew satisfactorily during 1980, despite difficult market conditions. The outstanding mortgage loans of the Bank and its mortgage lending affiliates totalled \$3.2 billion at the yearend, up by \$501 million on the year.

The Bank undertook a reorganization of its mortgage lending affiliates; see Page 42 for a statement of assets and liabilities of Scotia Covenants Mortgage Corporation. The Bank

intends to amalgamate its other mortgage affiliate, BNS Mortgage Corporation, into Scotia Covenants early in 1981.

#### Developments in automation

The Bank continued to make progress in extending and enhancing its electronic data processing systems during 1980. In Canada, the Bank now operates nine regional data centres as well as a central data centre.

At October 31, our branches had a total of approximately 4,700 on-line computer terminals. Of our 1,007 Canadian branches, 987 or 98% were on-line for savings accounts; 960 or 95% of the branches had on-line Demand Deposit Accounting; and 192 branches or 19% were capable of providing information on loans with on-line equipment. As well, 963 branches or 96% have their Scotia Plan Loans processed on a batch computer system.

Construction continued on our second corporate data centre, which is expected to begin operations in April 1981.

Since 1832, The Bank of Nova Scotia has been an international institution, looking outward to serve new and existing customers. Initially it followed the trade routes between Maritime Canada and the West Indies and Europe, eventually establishing branches and offices. Then, increasingly, it reached out to virtually all parts of the world.

In its international operations today, Scotiabank is really two kinds of banks. In many nations, the Bank or its affiliates provide a full range of personal banking services, as the Bank does in Canada. But in most parts of the world, Scotiabank operates on a "wholesale" basis—raising large sums of funds in international capital markets, and lending to customers either directly or through syndications with other lenders. To supplement these activities, Scotiabank provides a broad range of other services, from foreign exchange and precious metals trading, to Letters of Credit and advice on trade matters, to correspondent relations for other banks.

With that orientation and experience, it is no wonder that Scotiabankers today feel at home "right around the world."



These planners constantly attend the world's many markets to serve customers globally, and with a deep appreciation of local needs. Since headquarters is headquartered in the Atlantic General Atlantic, Pacific, Real Estate and Retail Banking divisions, Scotiabankers are also found in many of the world's major financial centers and branch staffs at the Scotiabank Office in Mexico.



The combination of strong asset growth, an increased interest profit margin, and large gains in non-interest revenues made fiscal 1980 a benchmark year for the Bank's international operations.

For the first time, this segment of our business provided more than half of total earnings. In fact, it accounted for all of the Bank's earnings increase in 1980. On the basis of internal allocations of costs and revenues, international operations contributed \$129.7 million or 58.6% of the Bank's total after-tax balance of revenue. For the previous year, on the basis of the same internal calculations, their contribution was \$81.3 million or 45% of total earnings.

Primary reasons for this strong performance were an increase of 33% in the average earning assets of international operations during the year, and the improvement in interest profit margins, especially during the third quarter. Also important were the gains achieved in non-interest income from a variety of financial services.

At the yearend, international operations accounted for approximately 50% of the Bank's earning assets, up from 47% a year earlier.

#### A well-positioned network

The gains made by the Bank's international operations during 1980 were achieved through an extensive network of offices.

At October 31, the Bank had 120 international offices outside Canada. There was no net increase in new offices during the year. However, this year's total also comprises 19 offices of the Bank's consolidated controlled corporations which had not been included in previous Annual Reports of the Bank. Offices of the Bank and its affiliates are located in 45 countries outside Canada.

The Bank considers that its well-positioned network of offices—many of which have been in place for decades—is a key reason for our success in the international field. Our own offices, and those of controlled corporations, in fact benefit from close connections with various associated companies. Several of those companies, notably in the Caribbean, them-

selves operate significant office networks. (A directory of our international offices begins on Page 67, and a listing of the offices of other associated organizations starts on Page 70.)

#### Special Loan Service:

Our strategic locations around the world are among the reasons that, historically, Scotiabank has developed a special strength in its direct, one-on-one relationships with international clients. The Bank continues to place a high value on such relationships.

However, Scotiabank also has been stepping up its efforts to participate in transactions where the resources of several institutions are required, or where a multi-discipline team from the Bank can assist clients in complex international transactions and project financings. During 1980, a Special Loan Services group was established to provide worldwide co-ordination and assistance in such situations.

The volume of our participations in loan syndications, or the management of them, can vary widely from month to month, but there is no question that Scotiabank has established itself as a world leader in this field. In the September 1980 issue of *Institutional Investor*, for instance, Scotiabank was rated fourth among the world's top syndicated lenders for the first half of 1980, in terms of loan volume, on the basis of giving full credit for the loan to the lead manager. On the basis of giving full credit to each manager, the Bank ranked seventh worldwide. In both cases, the Bank's position had moved up from 24th in the 1979 rankings.

An example of Scotiabank's capabilities in the special loans and syndications field was its involvement in arranging a (U.S.) \$1-billion syndicated bank credit facility for the Province de Québec, which was completed soon after our 1980 fiscal yearend. Scotiabank was the Agent bank, and one of three lead managers.

In February 1980, the Bank sponsored a major seminar at our Spencer Hall centre in London, Ontario, to assess the implications of revisions to the Bank Act for international



With students looking around for a substantial part of Southland's educational activities, personal banked services remain a strong part of the Park and its affiliates. The roof-top of the university building is used as a meeting area. There, Southland's students and staff of retail banks and stores, gathered to meet local business leaders. Among the local business leaders, left to right are: Chairman (left) and Vice President (right) of the University of the South Pacific, and Vice President (right) of the University of the South Pacific.



Southland's students and staff are engaged in a wide range of activities, including research, teaching, and community service. The university is committed to providing a high-quality education and to fostering a strong sense of community among its students and staff.

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Woods is now a unit of the United States Maritime Administration, which placed her under government control in 1969. The ship was built in 1969, and during 1980, she had the command of a crew of 20 people. During the period of her operation, she was used to transport oil, and she was used to transport oil from the Gulf of Mexico to the United States. She was used to transport oil from the Gulf of Mexico to the United States. She was used to transport oil from the Gulf of Mexico to the United States.



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banking and for foreign banks operating in Canada. During the lengthy Bank Act revision process (completed late in November 1980), Scotiabank had supported legislative moves to permit considerably greater freedom of operation for foreign banks in Canada. The Bank reasoned that Canada is ideally suited to develop further as an international financial centre; that other governments would respond favorably by providing increased access to foreign markets for Canadian banks; and finally, that increased banking competition ultimately would benefit customers. It is encouraging that the new Bank Act substantially incorporates that viewpoint.

### Regional review

Scotiabank's international operations are divided geographically, for administrative purposes, into five Regions. Worldwide co-ordination of our operations, and support to the five Regional Offices, are enhanced by such corporate and international units as the Treasury Division, International General Administration, Special Loan Services, International Corporate Credit, and Subsidiary Companies Administration. Following are highlights of 1980's operations in each of our five international Regions.

#### United States of America:

The onset of a long-expected recession in the U.S., a sharp run-up in interest rate levels, and the application of tight credit controls all increased the challenges for both bankers and their clients during 1980. The magnitude of 1980's changes in rates is illustrated by the increase in the annual average of the U.S. dollar prime rate, which rose to 14.78% for the year from 11.97% in 1979.

Thus, The Bank of Nova Scotia's strong increase in earnings from its U.S. operations over the year reflects both its lengthy experience in the U.S. market and the priority it continues to place on wholesale banking there.

Development of the Bank's wholesale banking operations in the United States has received considerable emphasis for some time. This stems not only from the importance of the U.S. market in its own right, but also from the close economic, political, and cultural ties

between Canada and its major trading partner. As well, the strong corporate relationships between Canadian and U.S. businesses increase the need to provide co-ordinated financial services to clients throughout North America.

The Bank's U.S. branches, agencies and representative offices are located across the country in 10 major centres. In combination, they provide a complete range of banking services, although our emphasis continues to be placed on furthering the Bank's penetration of the U.S. wholesale and corporate banking markets. Our four U.S. agencies, which make loans and serve as clearing houses and as business development offices, are in New York City, Atlanta, Miami, and San Francisco; the New York and San Francisco offices also have major foreign exchange and money market operations, thus providing full coverage of trading across the United States' time zones. Our four representative offices, which are oriented to business development, are located in Cleveland, Chicago, Houston, and Los Angeles. Our offices in Boston and Portland are full-service branches, while The Bank of Nova Scotia Trust Company of New York (see Page 46) provides fiduciary services.

#### Caribbean

The Bank's Caribbean Region again recorded substantial gains in business volumes and earnings, despite the continuance of the economic and political difficulties in many countries which were discussed in the 1979 Annual Report. Key reasons for the Bank's success in the Caribbean include its lengthy experience there, its extensive network of branches and offices, and strong contributions by many subsidiary and affiliated companies.

During 1980, the Bank included the accounts of The Bank of Nova Scotia Trust Company (Bahamas) Limited on a fully-consolidated basis as a wholly owned banking subsidiary, beginning with the second quarter. This company, established in 1957, provides a full range of corporate and personal fiduciary services, through its headquarters in Nassau and its wholly owned subsidiaries in Barbados and the Cayman Islands.

Also during 1980, Scotiabank acquired a 10.2% interest in The Bank of N.T. Butterfield & Son Limited, Bermuda's oldest and second largest bank. This followed an offer by Butterfields to acquire, through a share



exchange, all of Bermuda National Bank, in which The Bank of Nova Scotia held a 40% interest. Scotiabank acquired its interest in Butterfields by accepting the share exchange offer, and by making additional share purchases. It is Butterfields' intention to merge the operations of Bermuda National with its own.

Fiscal 1980 also was the first full year of operation for Scotiabank de Puerto Rico (whose formation was described in our 1979 Annual Report). Its performance was encouraging.

Our subsidiary The Bank of Nova Scotia Jamaica Limited recorded a substantial earnings increase and its assets rose almost 32% (see Page 44). Our affiliate The Bank of Nova Scotia Trinidad and Tobago Limited, in which local ownership exceeds 50%, again achieved a considerable gain in earnings (up 32% to TT\$12.7 million), and assets (up 16%, to TT\$739.6 million).

Maduro & Curiel's Bank, 49.5%-owned by The Bank of Nova Scotia, also grew profitably during 1980, enhancing its pre-eminent position in the Netherlands Antilles.

#### Latin America

Fiscal 1980 was the first full year of operation of our Latin American Regional Office, which was established to further develop our traditional strengths in wholesale banking throughout this vast area.

Substantial increases in volumes and earnings were achieved by this Regional Office, which has responsibility for our branch in Panama and our representative offices in Mexico City, Caracas, Rio de Janeiro, and Buenos Aires. Emphasis continues to be placed on the Bank's long-standing commitment to government, trade, and corporate finance, as well as to our relationships with correspondent banks. As in previous years, we have participated in major syndicated loans, often in co-operation with international agencies.

#### Europe, Middle East, Africa

Sharply improved earnings were achieved during 1980 in the operations directed by our Regional Office in London.

In large measure, this reflected an aggressive approach to business development, and considerable success on the part of our financial

managers during 1980's volatile interest rate environment. The development and installation of new computer technology enabled the Regional Office to further strengthen the linkages between our various trading desks on the Continent; this not only has enhanced our service to clients but also has improved overall co-ordination of the Treasury function on a worldwide basis. As well, the Region put additional emphasis on developing its capabilities in syndications and special lending situations, such as project financings. The only change in our network of offices managed by the Regional Office was the closure of our "Restricted Licence Branch" in Dubai, with Bahrain becoming our primary centre of operations in the Gulf area.

#### Pacific Region

Results in our Pacific Region during 1980 further demonstrated the benefits of the Bank's strong commitment to serving financial needs in the Far Eastern nations. Major gains were achieved in both earnings and business volumes.

A representative office has been opened in Bangkok, bringing to nine the number of our Far Eastern offices. The others are located in Hong Kong, Jakarta, Kuala Lumpur, Manila, Seoul, Singapore, Sydney, and Tokyo. These offices are supported by a number of subsidiary companies, such as The Bank of Nova Scotia Asia Limited, and by our merchant banking associate, Schroder, Darling and Company Holdings Limited of Sydney.

During the year, the Bank sold its minority interest in Security Bank and Trust Company of the Philippines (see Page 3), while retaining a strong presence in that island nation through our representation in Manila, including our Pacific Regional Office.

# Scotiabank around the world



This stylized map shows the extent of Scotiabank's network of branches and offices, and those of its subsidiary and affiliated companies, stretching across Canada and in 45 other countries.

**Legend**

- Executive Offices
- Head Office
- Regional Offices
- Other locations





The Bank of Nova Scotia's diverse operations provided strong overall gains in volume and earnings during fiscal 1980. The next eight pages present management's analysis of how these results were achieved.

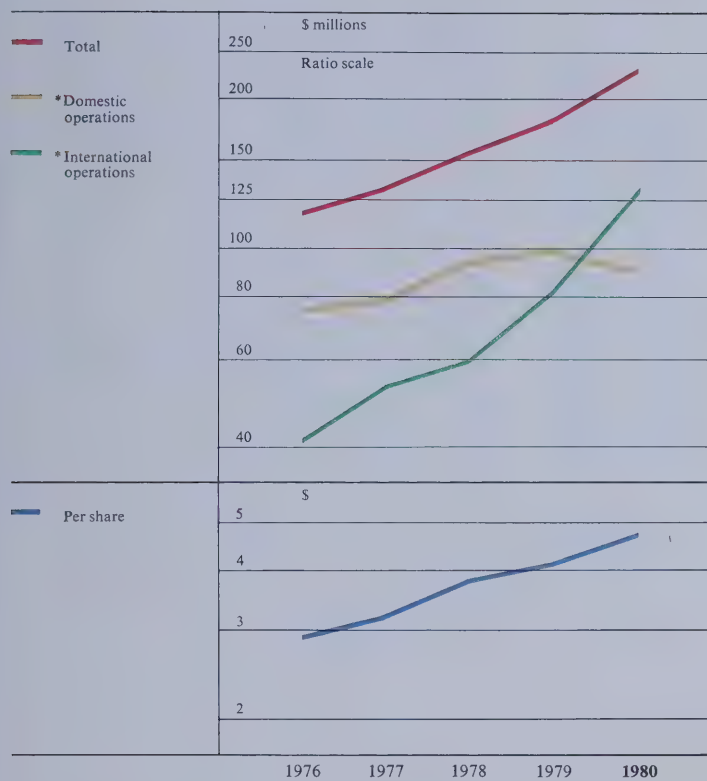
This section is followed by a statement of "Highlights of Consolidated Results" (Page 35). It illustrates the effect on the Bank's results of including not only the operations of subsidiaries, but also of associated companies on an equity basis (that is, in proportion to the Bank's ownership of those associates). The Bank considers that publication of this statement, while not required under the Bank Act in effect during fiscal 1980, provides meaningful additional disclosure.

The "Financial Review" and the "Highlights of Consolidated Results" should be read in conjunction with the Bank's "Annual Statement," beginning on Page 36, which provides financial statements of the Bank itself and of its controlled corporations.



The accompanying charts illustrate how the Federal Reserve and the monetary markets have affected the money market since 1976. The charts illustrate the impact of the Federal Reserve's monetary policy on the money market.





|  |        |        |        |        |        |
|--|--------|--------|--------|--------|--------|
| Average number of shares outstanding ('000s)                         | 40,149 | 41,250 | 41,250 | 43,869 | 46,369 |
| Contribution to balance of revenue after provision for income taxes: |        |        |        |        |        |
| * Domestic operations  | 64.8%  | 60.1%  | 61.2%  | 55.0%  | 41.4%  |
| * International operations   | 35.2%  | 39.9%  | 38.8%  | 45.0%  | 58.6%  |

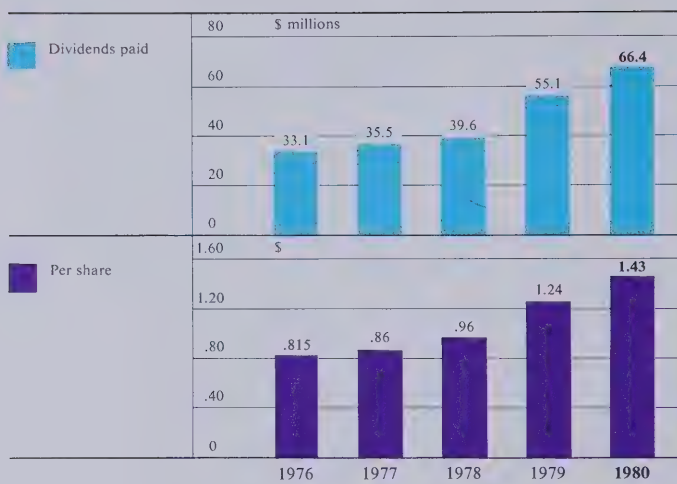
\*The division of results into the two major components is based on a number of assumptions and internal allocations.

### Balance of revenue after provision for income taxes

In 1980 the Bank's after-tax balance of revenue rose by \$40.3 million, or 22.3%, to \$221.2 million. International operations provided all of the increase in earnings, as substantial growth in assets, an improved interest profit margin on them, and gains in non-interest revenue contributed to the growth. According to the Bank's estimates and allocations, international business produced 58.6% of total after-tax balance of revenue. Domestic earnings fell by 8.1%; the effect of high interest rates on the Canadian currency interest profit margin more than offset solid gains in assets and non-interest revenues.

On a per-share basis, after-tax balance of revenue rose to \$4.77, up by 15.8% or 65¢ from the level of 1979. The average number of shares outstanding rose 5.7% in 1980, reflecting the successful completion of 1979's rights issue.

Over the past four years, the Bank has achieved a compound average increase of 17.3% a year in its after-tax balance of revenue. Domestic earnings in 1980 were only 21% higher than in 1976, whereas international earnings more than tripled during that period. Because of the issuance of new shares through rights issues, after-tax balance of revenue per average share has increased at the slower pace of 13.2% a year over the same period.



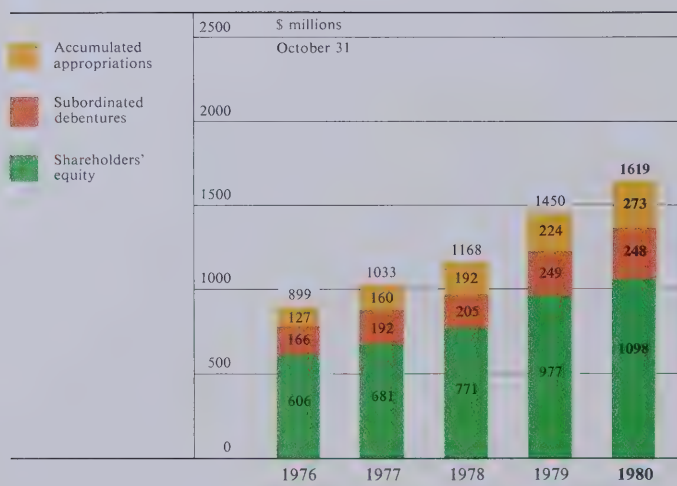
|   |       |       |       |       |       |
|---|-------|-------|-------|-------|-------|
| Dividends paid as a % of:                           |       |       |       |       |       |
| Balance of revenue after provision for income taxes | 28.3% | 27.0% | 25.7% | 30.4% | 30.0% |
| Balance of profits                                  | 48.0% | 45.7% | 43.6% | 51.5% | 50.6% |

## Dividends

In 1980, dividends of \$66.4 million were paid to shareholders. This was a rate of \$1.43 per share. Total dividend payments were \$11.3 million or 20.5% higher than in 1979. The dividend payment for the final quarter of 1980 was 40¢ a share, an indicated annual rate of \$1.60.

Since 1976, total dividend payments have been increased at a rate of 19% a year compounded, and the declared rate of dividends per share has risen at 15.1% a year.

The growth in balance of revenue in recent years has enabled the Bank to increase dividends to shareholders, and in addition retain sufficient earnings to build shareholders' equity to underpin growth in the Bank's operations.



|   |       |       |       |       |       |
|---|-------|-------|-------|-------|-------|
| Capital and reserves at October 31 as a % of total deposits at October 31 | 5.49% | 5.11% | 4.61% | 4.55% | 4.19% |
|---|-------|-------|-------|-------|-------|

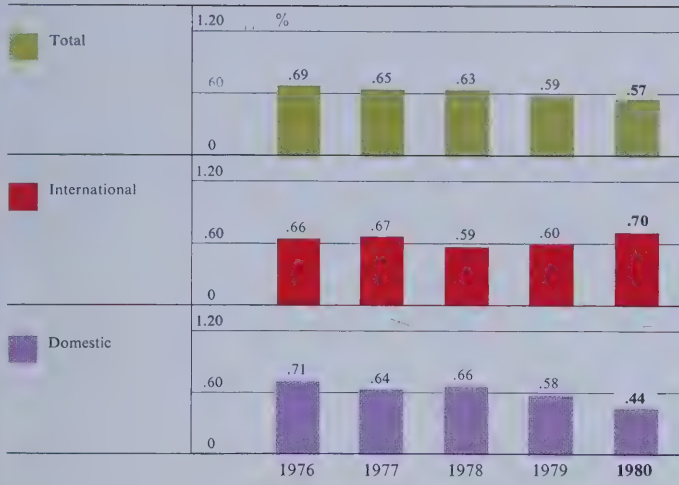
## Capital and reserves

The Bank supplemented its capital and reserves by \$169 million in 1980, increasing them to \$1,619 million at October 31. Because the rise of 11.6% in the total was slower than the gain of 21.1% in the Bank's deposit base, the ratio of capital plus reserves to deposits declined to 4.19% from 4.55% at the previous yearend.

The shareholders' equity in the Bank now exceeds a billion dollars, standing at \$1,098 million at the end of 1980.

Since the yearend of 1976, the Bank has added \$720 million to its capital and reserves, through the retention of earnings, offers of rights to shareholders, and the sale of subordinated debentures. These major increases have provided a base for continued profitable expansion.





\*Return on assets is defined as balance of revenue after provision for income taxes divided by the average of month-end total assets.

### Return on assets\*

In 1980 the Bank's after-tax return on average assets outstanding declined slightly to a level of 57¢ per \$100 of assets on its books, continuing the downtrend of recent years.

The improvement in 1980 of 10 basis points in the Bank's return on average international assets was outweighed by a deterioration of 14 basis points in the return on average domestic assets. As in 1979, the after-tax profitability of the Bank's international operations exceeded that of its domestic business.

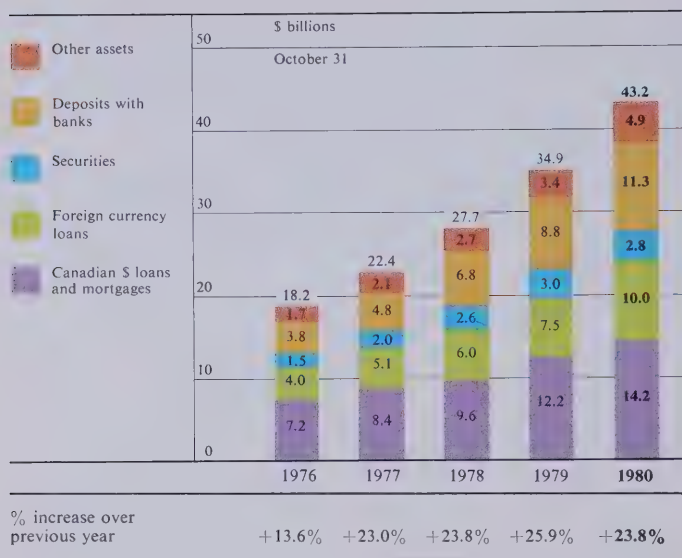


\*Interest profit margin is defined as net interest income as a percentage of average total interest-earning assets. Total interest-earning assets are loans, deposits with other banks (excluding the Bank of Canada), and securities. Income from tax-exempt securities has been expressed on an equivalent before-tax basis.

### Interest profit margin\*

Most interest rates in Canada rose markedly during the first half of the Bank's fiscal year and then fell sharply to lower levels during the second half. Rates in the United States and in Eurodollar markets experienced even bigger increases and steeper declines, as well as more volatility during the second half of the year. By yearend, rates were rising again. These movements in interest rates posed considerable challenges for the Bank's management of its assets and liabilities during the year.

An improvement in the foreign currency interest profit margin, achieved against the background of vigorous competition in international loan markets, was the principal reason for the higher average return on international assets. The interest profit margin on Canadian currency operations was held down for much of the year by the interaction of rising rates and high interest costs on deposits with an asset portfolio that has a large fixed-rate component. The Canadian currency interest profit margin did, however, improve significantly in the final quarter of the year.

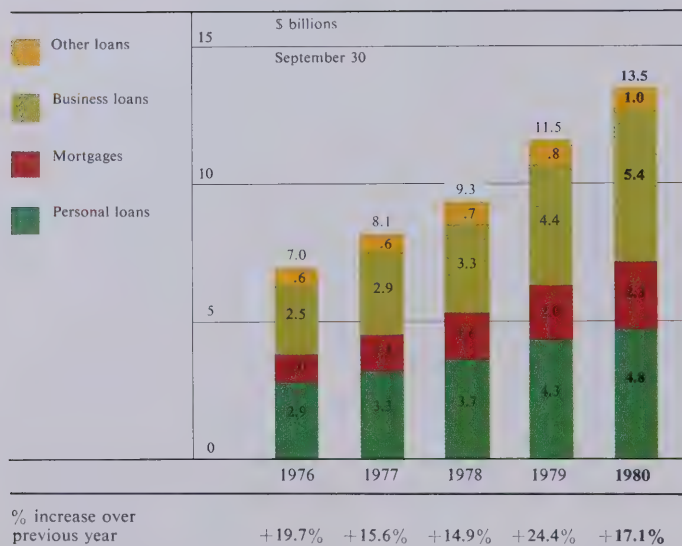


## Assets

An increase of 23.8% over the year brought total assets to \$43.2 billion at October 31.

Growth was very strong in foreign currency loans, up 34.4%, and in deposits with other banks, up 28.2%. Other assets increased 45.0%, with acceptances, guarantees and letters of credit almost doubling. In the case of Canadian dollar loans and mortgages, where the gain was 15.9%, demand in 1980 was limited by domestic economic conditions. The Bank's holdings of securities, mostly of Canadian issuers, fell slightly.

The achievement of 1980's growth in total assets illustrates the balance which is provided by operating in a wide variety of markets.



## Canadian dollar loans and mortgages

All major components of Canadian dollar loans and mortgages grew more slowly in 1980 than in 1979, largely because of less vibrant domestic economic conditions.

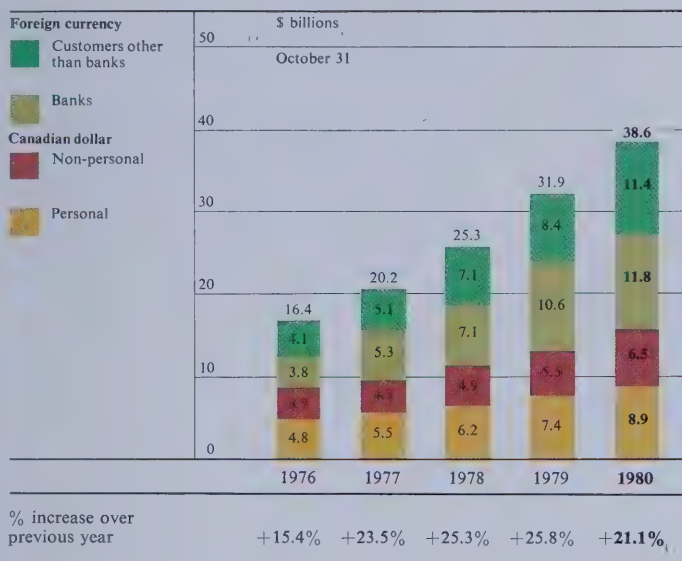
Although the increase in personal loans was smaller than last year's, gains in market share provided a partial offset to general weakness in consumer spending and borrowing.

Canadian dollar business loans grew much less quickly in 1980, by 22.0% compared with 32.7% in the previous year. There was also a large decline in the rate of increase in a broader measure of the Bank's domestic commercial credit (which includes domestic foreign currency loans, holdings of income debentures and term preferred shares, and Canadian dollar bankers' acceptances drawn on the Bank). Growth in this measure was approximately the same as growth in Canadian dollar business loans alone in 1980, even though the volume of bankers' acceptances more than doubled during the year.

There was an increase of 15.9% in "Other loans," which are largely agricultural credits and loans to provinces and local governments.

Sharply lower housing starts and, for much of the year, sluggish activity in the resale housing market limited the opportunities for growth in the mortgage portfolio of the Bank as well as those of its mortgage loan affiliates. If these affiliates were included, mortgage growth would have been 19.7% rather than the 17.1% shown in the chart.



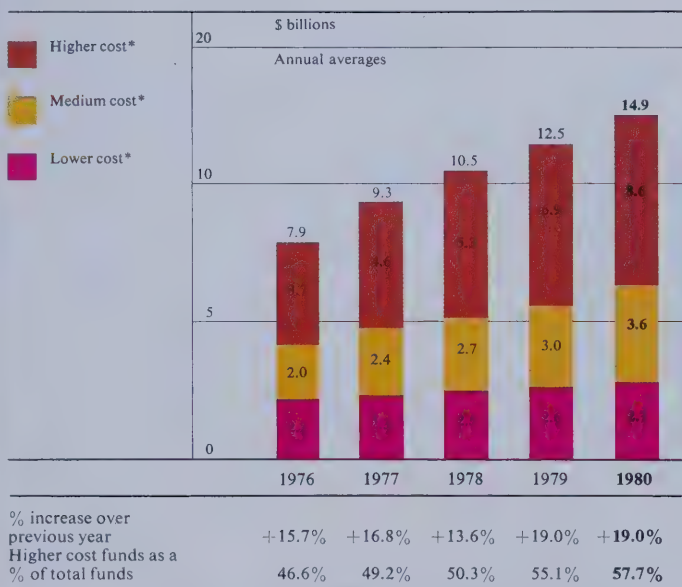


## Deposits

The increase of 21.1% in deposits during 1980 primarily reflected the expansion in the Bank's assets.

As in 1979, high Canadian interest rates provided considerable incentive for individuals to build up their savings and term deposits; 1980 was the second year when the rate of growth in personal deposits exceeded that in non-personal deposits, a reversal of the earlier trend.

In contrast to 1979, the percentage gain in foreign currency deposits from other banks was much smaller than the rate of increase in foreign currency deposits from other sources, chiefly the Bank's governmental and corporate customers around the world.

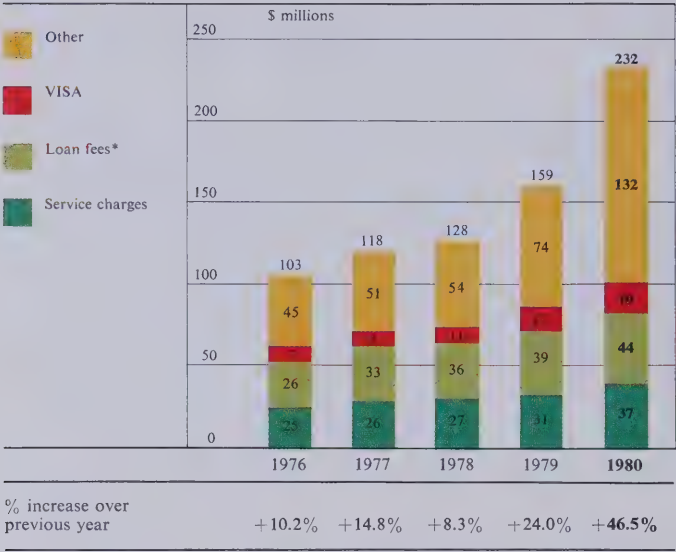


## Canadian dollar sources of funds

On average in 1980, there was almost no net increase in the balances held in the Bank's low-cost Canadian dollar sources of funds. In considerable measure, this was the result of the very high interest rates experienced during the year, which led many customers to economize even further on their transaction balances.

Almost three-quarters of the year's increase in the Bank's average Canadian dollar funding was in the more expensive categories. These relatively costly sources made up 57.7% of the Bank's average Canadian dollar funds, up sharply from 46.6% in 1976.

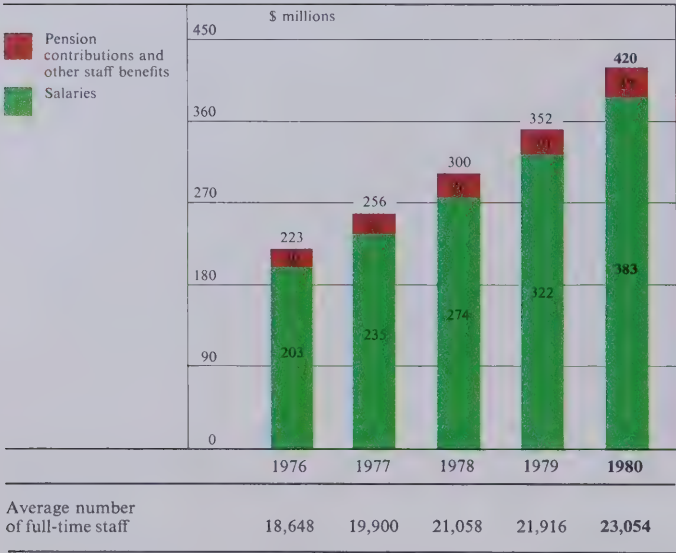
\*Deposit category definitions: lower cost—demand and chequing savings deposits; medium cost—non-chequing savings deposits; and higher cost—certificates of deposit, bearer deposit notes, saving certificates, swapped U.S. dollars, debentures, and Canadian government deposits.



\*Loan fees include standby and loan management fees, fees from acceptances and letters of credit, and mortgage commissions.

**Other operating revenue**

Other operating revenue rose by a strong 46.5% in 1980. Higher rates for current account and personal chequing account transactions were the principal contributor to the growth of 20.1% in service charge revenues. The rise of 15.7% in loan fees was almost twice that of fiscal 1979. Revenues from VISA, however, while up 25.7% from 1979, did not grow as fast as in the past few years. Within the “other” category, foreign exchange and precious metals produced substantial increases in revenues.



**Salaries, pension contributions and other staff benefits**

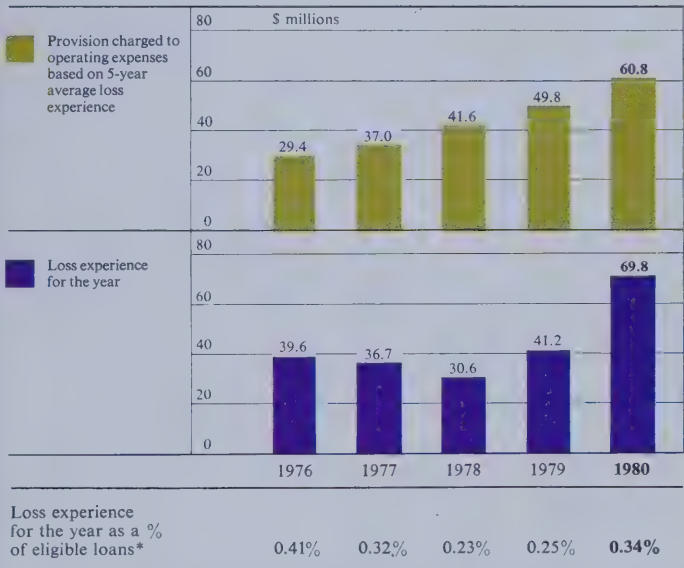
The two major components of the Bank’s personnel-related expenses—total salaries and “all other” staff expenses—each rose by more than 19% in 1980. The average number of full-time staff increased by 1,138 or 5.2%. The rate of increase in staff for the past two years was lower than in the previous two years. This slowdown was a result of efforts being made to increase productivity by simplifying the work content of branch operations. It is expected that further substantial work reductions can be achieved in future years. However, in most of the markets in which the Bank does business, inflation is putting strong upward pressure on total staff costs.





**Other operating expenses**

Other operating expenses rose by 22.4% in 1980, which may be compared with an increase of 23.8% in the Bank's assets. More than one-third of the increase of 16.1% in rent and real estate taxes is the result of higher real estate taxes, which affected the Bank's international operations particularly severely. A rise of 19.3% in depreciation charges is explained by the acquisition by the Bank of some of the real estate interests previously held by a subsidiary, a number of major property developments, the further enhancement of the Bank's systems operations, and the continued upgrading and expansion of the Bank's network of branches and offices. Communication and transportation costs, up by 20.9%, continue to reflect widespread price increases and the costs of supervising and supporting the Bank's far-flung operations.

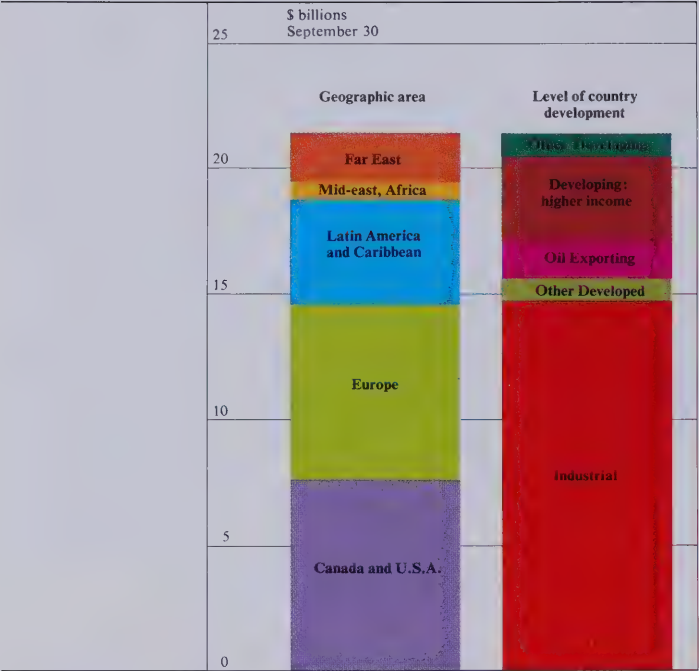


**Loan loss experience**

Loan loss experience for fiscal 1980 was \$69.8 million, compared with \$41.2 million in the previous year. The increase in loan loss experience arose largely from the Bank's Canadian operations, which have been affected by the weakness in the Canadian economy. In personal loan plan and VISA operations there was an increase of \$8 million in loan loss experience; for domestic "conventional" credits the \$16-million increase in loan loss experience brought the figure up to a total of \$39 million. Loss experience attributable to international operations was \$4 million. This included loss experience of \$3 million for consolidated subsidiaries, and less than \$1 million for the Bank itself, where reversals of provisions made in previous years largely offset new provisions.

The actual charge against the Bank's results in 1980 for loan loss experience, as calculated from a five-year averaging formula established by the Minister of Finance, increased to \$60.8 million from \$49.8 million in 1979.

\*The definition of eligible loans (which are as at Sept. 30) is prescribed by the Minister of Finance and includes letters of credit, acceptances, and guarantees but excludes loans to or guaranteed by another bank, the governments of Canada or a province, the governments of the United States and United Kingdom, and certain less material items.



Major foreign currency assets as a % of total earning assets

| By geographic area          |       | By level of country development |       |
|-----------------------------|-------|---------------------------------|-------|
| Canada and U.S.A.           | 20.5% | Industrial                      | 40.0% |
| Europe                      | 19.2  | Other Developed                 | 2.3   |
| Latin America and Caribbean | 10.5  | Oil Exporting                   | 3.7   |
| Middle East and Africa      | 0.8   | Developing: higher income*      | 9.2   |
| Far East                    | 5.9   | middle income*                  | 1.6   |
|                             |       | lower income*                   | 0.1   |
| Total                       | 56.9% | Total                           | 56.9% |

\* As defined in the World Bank Atlas.

Major foreign currency assets

The Bank's major foreign currency assets accounted for 56.9% of its total interest-earning assets at September 30, 1980.

Major foreign currency assets are defined to include loans, securities, and deposits with banks, but exclude cash, gold, and call loans; interest-earning assets are total loans, securities, and deposits with banks.

The distribution of assets amongst borrowers and countries is the subject of considerable analysis within the Bank; information systems are in place to allow the distribution, levels, and maturities of these assets to be monitored on a timely basis. Distribution of the major foreign currency assets, as illustrated in the chart at left, is based on the location of the ultimate risk—for instance, on the location of a parent company in the case of a loan it has guaranteed for a subsidiary operating elsewhere.

The Bank's large asset portfolio is diversified across countries; Canada, the United States, the United Kingdom, France, West Germany, and Japan are the only countries in which the Bank has foreign currency assets that account for more than 2% of total earning assets. Deposits with other banks account for 51.1% of the Bank's major foreign currency assets.

Quarterly Highlights

| Quarter | Balance of revenue after-tax (\$000s) | Balance of revenue after-tax per share | Dividends per share |
|---------|---------------------------------------|--|---------------------|
| 1979    |                                       |  |                     |
| 1st     | \$43,816                              | \$1.06                                 | \$ .29              |
| 2nd     | 38,834                                | .89                                    | .31                 |
| 3rd     | 45,012                                | 1.00                                   | .31                 |
| 4th     | 53,230                                | 1.17                                   | .33                 |
| 1980    |                                       |  |                     |
| 1st     | \$48,986                              | \$1.06                                 | \$ .33              |
| 2nd     | 51,028                                | 1.10                                   | .35                 |
| 3rd     | 59,310                                | 1.28                                   | .35                 |
| 4th     | 61,837                                | 1.33                                   | .40                 |

Stock Trading Range  
(Toronto Stock Exchange)

| Quarter | High  | Low   | Close | Volume    |
|---------|-------|-------|-------|-----------|
| 1979    |       |       |       |           |
| 1st     | \$25½ | \$20¾ | \$24½ | 870,795   |
| 2nd     | 24¾   | 22¼   | 23¼   | 1,481,942 |
| 3rd     | 24⅞   | 21⅝   | 23⅞   | 1,051,568 |
| 4th     | 25⅝   | 20⅝   | 21¾   | 895,965   |
| 1980    |       |       |       |           |
| 1st     | \$25¾ | \$21½ | \$25⅞ | 1,230,000 |
| 2nd     | 26⅞   | 22⅞   | 24¾   | 1,093,100 |
| 3rd     | 33½   | 24¾   | 32½   | 1,467,100 |
| 4th     | 34⅞   | 30¾   | 32    | 948,010   |



# **Highlights of Consolidated Results (\$000's)**

| As at October 31                     | 1980                      |                  | 1979                      |                  |
|--------------------------------------|---------------------------|------------------|---------------------------|------------------|
| <b>Assets and Liabilities</b>        | <b>Fully consolidated</b> | <b>Statutory</b> | <b>Fully consolidated</b> | <b>Statutory</b> |
| Total deposits                       | \$ 38,965,014             | \$ 38,603,455    | \$ 32,162,219             | \$ 31,875,414    |
| Total loans                          | 25,256,723                | 24,156,062       | 20,561,585                | 19,658,796       |
| Total securities                     | 2,851,789                 | 2,833,166        | 3,018,763                 | 3,027,989        |
| Total assets                         | 44,226,341                | 43,176,791       | 35,954,110                | 34,868,869       |
| Total capital employed               | 1,370,988                 | 1,346,267        | 1,260,422                 | 1,225,989        |
| Minority shareholders' capital funds | 5,597                     | —                | 13,028                    | —                |
| Capital funds                        | 1,365,391                 | 1,346,267        | 1,247,394                 | 1,225,989        |

| For the financial year ended October 31                                 | 1980                      |                  | 1979                      |                  |
|---|---------------------------|------------------|---------------------------|------------------|
| <b>Revenue and Expenses</b>   | <b>Fully consolidated</b> | <b>Statutory</b> | <b>Fully consolidated</b> | <b>Statutory</b> |
| Total revenue   | \$ 4,875,844              | \$ 4,745,993     | \$ 3,353,431              | \$ 3,223,640     |
| Balance of revenue after minority interest and before income taxes      | 308,860                   | 298,861          | 255,099                   | 241,692          |
| Per share   | 6.66                      | 6.45             | 5.82                      | 5.51             |
| Balance of revenue after income taxes                                   | 219,112                   | 221,161          | 185,621                   | 180,892          |
| Per share   | 4.73                      | 4.77             | 4.23                      | 4.12             |
| Balance of profits after transfers to appropriations for losses account | 128,881                   | 131,161          | 111,367                   | 106,892          |
| Per share   | 2.78                      | 2.83             | 2.54                      | 2.44             |
| Average number of shares outstanding                                    | 46,369,289                |                  | 43,868,894                |                  |

Under the Bank Act in effect during fiscal 1980 only wholly owned subsidiaries engaged in banking may be consolidated in the annual financial statements of a bank. The Bank believes that the operations of certain other subsidiary and affiliated companies, which are not consolidated in its statutory reports, are sufficiently important to warrant disclosure of their contribution to the financial results. Accordingly, the

Bank has prepared fully consolidated figures and the highlights set out above have been reported on by the shareholders' auditors to the Board of Directors.

The above highlights of the fully consolidated financial statements include the assets, liabilities and results of operations of all subsidiaries. The results of associated companies, in which the Bank has a significant but not controlling interest, are included on an equity basis.

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**The Bank of Nova Scotia**


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## Summary of Significant Accounting Policies

### Bank Act

The format of the financial statements is prescribed by the Bank Act with significant accounting policies and practices specified in rules issued under the authority of the Minister of Finance pursuant to that Act.

### Accrual Accounting

All significant revenues and expenses are accounted for on the accrual basis of accounting. Accrued interest on loans, securities and deposits is recorded in the Statement of Assets and Liabilities in the related asset or liability category. Where doubt as to collectibility exists, interest is recorded only as cash is received.

### Basis of Consolidation

The financial statements include the assets and liabilities and results of operations of all wholly owned banking subsidiaries. Investments in shares of other controlled corporations are carried at the lower of cost and estimated realizable value and<sup>1</sup> income is recognized when dividends are received. Balance sheets of unconsolidated controlled corporations are shown separately in the Annual Statement.

### Translation of Foreign Currencies

Assets and liabilities denominated in foreign currencies are translated into Canadian dollars at rates prevailing at the end of the fiscal period with the exception of bank premises which are recorded at historic Canadian dollar cost. Revenue and expenses, except depreciation, denominated in foreign currencies are translated at the average exchange rates prevailing throughout the year.

Profits and losses on foreign exchange trading positions are included in the Statement of Revenue, Expenses and Undivided Profits. Net unrealized losses on positions of a capital nature are charged to accumulated appropriations for losses and net unrealized gains are deferred in other liabilities.

### Securities

Securities issued or guaranteed by Canada and the provinces are carried at amortized cost. Other securities held in the Bank's investment account are grouped into specified categories and each category is carried at the lower of amortized cost and market. Securities held in the Bank's trading account are carried at market.

Gains and losses on disposals and valuations to market of investment account securities are reported in the Statement of Accumulated Appropriations for Losses. The corresponding amounts for trading account securities are included in income from securities in the Statement of Revenue, Expenses and Undivided Profits.

### Loans

Loans are recorded at estimated realizable value. Increases or decreases in specific provisions required to adjust loans to estimated realizable

value together with cash recoveries on loans previously written off comprise the loan loss experience for the year.

The provision for losses on loans, included in the Statement of Revenue, Expenses and Undivided Profits, results from applying a five-year moving weighted average ratio of loan loss experience to outstanding eligible loans at year-end. The method of calculation and the definition of eligible loans are prescribed in regulations issued by the Minister of Finance.

The difference between the actual loan loss experience for the year and the provision for losses on loans is charged or credited in the Statement of Accumulated Appropriations for Losses.

### Accumulated Appropriations for Losses

In addition to the provision for losses on loans based on the five-year average loss experience, an annual appropriation for losses may be made. This is intended to provide for future losses yet to be identified in respect of loans, securities, premises, and foreign currency positions of a capital nature. The accumulated appropriations consist of two elements—general and tax paid. The general portion, which is not subject to income tax, is limited to an amount equal to 1½% of the first \$2 billion in eligible assets and 1% of the remainder of eligible assets less specific provisions applied against these assets. The tax paid portion is an additional amount accumulated over the years upon which income tax has been paid.

### Bank Premises

Premises and equipment are depreciated over their estimated useful lives using the straight line method. Gains and losses on the disposal of fixed assets are recorded in the Statement of Accumulated Appropriations for Losses.

### Acceptances, Guarantees and Letters of Credit

The Bank's contingent liability under acceptances, guarantees and undrawn letters of credit is reported as a liability in the Statement of Assets and Liabilities. The Bank has an offsetting claim against its customer in the event of a call on any of these commitments, which is reported as an asset.

### Pension Costs

Actuarial valuations of the pension plans operated by the Bank are made at least every three years. Pension costs are charged in the Statement of Revenue, Expenses and Undivided Profits. There is no unfunded past service obligation at October 31, 1980.

## Statement of Assets and Liabilities

| As at October 31  | 1980                     | 1979                     |
|---|--------------------------|--------------------------|
| <b>Assets</b>   |                          |                          |
| Cash and due from banks   | \$ 12,707,831,569        | \$ 10,140,819,387        |
| Cheques and other items in transit, net   | 129,889,409              | 251,476,747              |
| Total cash resources  | 12,837,720,978           | 10,392,296,134           |
| Securities issued or guaranteed by Canada, at amortized value                           | 1,092,294,359            | 1,249,767,424            |
| Securities issued or guaranteed by provinces, at amortized value                        | 58,864,096               | 66,253,349               |
| Other securities, not exceeding market value  | 1,682,007,725            | 1,711,968,721            |
| Total securities  | 2,833,166,180            | 3,027,989,494            |
| Day, call and short loans to investment dealers and brokers, secured                    | 731,654,825              | 802,353,469              |
| Other loans, including mortgages, less provision for losses                             | 23,424,407,565           | 18,856,442,893           |
| Total loans   | 24,156,062,390           | 19,658,796,362           |
| Bank premises at cost, less amounts written off   | 300,942,870              | 222,403,070              |
| Securities of and loans to corporations controlled by the Bank                          | 110,917,998              | 73,805,188               |
| Customers' liability under acceptances, guarantees and letters of credit, as per contra | 2,827,745,694            | 1,451,694,262            |
| Other assets  | 110,235,298              | 41,884,155               |
|   | <b>\$ 43,176,791,408</b> | <b>\$ 34,868,868,665</b> |
| <b>Liabilities</b>  |                          |                          |
| Deposits by Canada  | \$ 391,623,472           | \$ 309,518,857           |
| Deposits by provinces   | 374,968,017              | 201,883,874              |
| Deposits by banks   | 11,962,654,556           | 10,764,299,933           |
| Personal savings deposits payable after notice, in Canada, in Canadian currency         | 8,941,093,483            | 7,409,178,536            |
| Other deposits  | 16,933,115,341           | 13,190,532,473           |
| Total deposits  | 38,603,454,869           | 31,875,413,673           |
| Acceptances, guarantees and letters of credit   | 2,827,745,694            | 1,451,694,262            |
| Other liabilities   | 126,899,286              | 91,573,209               |
| Accumulated appropriations for losses   | 272,424,723              | 224,198,353              |
| <b>Capital Funds</b>  |                          |                          |
| Debentures issued and outstanding (Note 3)  | 248,073,000              | 248,630,000              |
| <b>Shareholders' Equity</b>   |                          |                          |
| Capital stock   |                          |                          |
| Authorized: 50,000,000 shares at \$1 per share  |                          |                          |
| Issued: (Note 4)  | 46,406,250               | 46,096,597               |
| Rest account  | 1,050,992,188            | 930,267,508              |
| Undivided profits   | 795,398                  | 995,063                  |
| Total shareholders' equity  | 1,098,193,836            | 977,359,168              |
| Total capital funds   | 1,346,266,836            | 1,225,989,168            |
|   | <b>\$ 43,176,791,408</b> | <b>\$ 34,868,868,665</b> |

C. E. Ritchie  
Chairman of the Board and Chief Executive Officer

J. A. G. Bell  
President and Chief Operating Officer



## Statement of Revenue, Expenses and Undivided Profits

| For the financial year ended October 31  | 1980               | 1979               |
|--|--------------------|--------------------|
| <b>Revenue</b>   |                    |                    |
| Income from loans  | \$ 4,232,112,397   | \$ 2,814,827,163   |
| Income from securities   | 281,598,398        | 250,209,168        |
| Other operating revenue  | 232,282,174        | 158,604,058        |
| Total revenue  | 4,745,992,969      | 3,223,640,389      |
| <b>Expenses</b>  |                    |                    |
| Interest on deposits and bank debentures   | 3,690,616,284      | 2,354,628,063      |
| Salaries, pension contributions and other staff benefits   | 420,423,819        | 352,540,343        |
| Property expenses, including depreciation  | 115,979,393        | 99,380,890         |
| Other operating expenses, including provision for losses on loans of<br>\$60,796,519 (1979: \$49,804,395) based on five-year average loss<br>experience (Note 5) | 220,112,200        | 175,398,726        |
| Total expenses   | 4,447,131,696      | 2,981,948,022      |
| Balance of revenue   | 298,861,273        | 241,692,367        |
| Provision for income taxes relating thereto (Note 6)   | 77,700,000         | 60,800,000         |
| <b>Balance of revenue after provision for income taxes</b>   | <b>221,161,273</b> | <b>180,892,367</b> |
| Appropriation for losses   | 90,000,000         | 74,000,000         |
| Balance of profits for the year  | 131,161,273        | 106,892,367        |
| Dividends  | 66,360,938         | 55,055,331         |
| Amount carried forward   | 64,800,335         | 51,837,036         |
| Undivided profits at beginning of year   | 995,063            | 1,158,027          |
| Transfer from accumulated appropriations for losses  | 50,000,000         | 48,000,000         |
|  | 115,795,398        | 100,995,063        |
| Transferred to rest account  | 115,000,000        | 100,000,000        |
| Undivided profits at end of year   | \$ 795,398         | \$ 995,063         |

## Statement of Rest Account

| For the financial year ended October 31               | 1980             | 1979           |
|---|------------------|----------------|
| Balance at beginning of year                          | \$ 930,267,508   | \$ 729,000,000 |
| Premium on issue of additional capital stock (Note 4) | 5,724,680        | 101,267,508    |
| Transferred from undivided profits                    | 115,000,000      | 100,000,000    |
| Balance at end of year                                | \$ 1,050,992,188 | \$ 930,267,508 |

## Statement of Accumulated Appropriations for Losses

| For the financial year ended October 31   | 1980           | 1979           |
|---|----------------|----------------|
| Accumulated appropriations at beginning of year:  |                |                |
| General   | \$ 83,542,580  | \$ 75,002,017  |
| Tax paid  | 140,655,773    | 116,822,052    |
| Total   | 224,198,353    | 191,824,069    |
| Additions (deductions) during year:   |                |                |
| Appropriation from current year's operations  | 90,000,000     | 74,000,000     |
| Loss experience on loans for the year less provision for losses on loans based on five-year average loss experience included in other operating expenses (Note 5) | (9,010,654)    | 8,632,519      |
| Profits and losses on securities, net, including provisions to reduce securities other than those of Canada and provinces to values not exceeding market          | 1,661,626      | (1,983,742)    |
| Other profits, losses and non-recurring items, net  | (124,602)      | (3,974,493)    |
| Net reduction of income taxes otherwise payable, including \$20,100,000 (1979: \$5,500,000) related to appropriation from current year's operations (Note 6)      | 15,700,000     | 3,700,000      |
|   | 322,424,723    | 272,198,353    |
| Transfer to undivided profits   | (50,000,000)   | (48,000,000)   |
| Accumulated appropriations at end of year:  |                |                |
| General   | 98,861,830     | 83,542,580     |
| Tax paid  | 173,562,893    | 140,655,773    |
| Total   | \$ 272,424,723 | \$ 224,198,353 |

## Notes to the Annual Statement

### 1. Significant Accounting Policies

A summary of the Bank's significant accounting policies is set out on Page 37.

### 2. Wholly Owned Banking Subsidiaries

The Annual Statement includes the assets and liabilities and results of operations of the following wholly owned banking subsidiaries: The Bank of Nova Scotia N.V.; BNS International (United Kingdom) Limited; BNS International N.V.; BNS International (Ireland) Limited; The Bank of Nova Scotia International Limited and its wholly owned subsidiaries, The Bank of Nova Scotia International (Curacao), N.V. and BNS International (Panama) S.A.; BNS International (Hong Kong) Limited; The Bank of Nova Scotia Channel Islands Limited and its wholly owned

subsidiary, The Bank of Nova Scotia Trust Company Channel Islands Limited; Scotiabank de Puerto Rico; The Bank of Nova Scotia Asia Limited; The Bank of Nova Scotia Trust Company (Bahamas) Limited, and its wholly owned subsidiaries, The Bank of Nova Scotia Trust Company (Caribbean) Limited and The Bank of Nova Scotia Trust Company (Cayman) Limited.

The Bank of Nova Scotia Trust Company (Bahamas) Limited and its wholly owned subsidiaries have been included commencing in 1980.



### 3. Subordinated Debentures

These debentures are subordinated to the claims of depositors and other creditors and as at October 31 consisted of:

|   | 1980                  | 1979                  |
|---|-----------------------|-----------------------|
| 7% October 15, 1987   | \$ 8,459,000          | \$ 8,702,000          |
| 7% April 15, 1991   | 1,490,000             | 1,561,000             |
| 6¾%-7% January 1, 1992  | 2,424,000             | 2,582,000             |
| 7½% January 1, 1988   | 700,000               | 785,000               |
| 8¼%-8½% March 1, 1990 (Maturity on March 1, 1982 at the option of the holder)                             | 50,000,000            | 50,000,000            |
| 9½% September 15, 1997  | 50,000,000            | 50,000,000            |
| 9% April 1, 1984  | 60,000,000            | 60,000,000            |
| At a floating rate equal to the Bank's prime rate of interest minus ⅞ths of 1% (Maturity on May 15, 1989) | 75,000,000            | 75,000,000            |
|   | <u>\$ 248,073,000</u> | <u>\$ 248,630,000</u> |

All of the above issues with the exception of the 9% April 1, 1984 and the floating rate issue are subject to sinking fund provisions.

### 4. Rights Issue

During 1980, all outstanding instalments under the 1979 rights issue were received, resulting in the addition of \$309,653 to paid up capital and \$5,724,680 to rest account.

The monthly average of equivalent fully paid shares outstanding was 46,369,289 (1979: 43,868,894) and at October 31, 1980 there were 46,406,250 fully paid shares issued and outstanding.

|   | 1980                 | 1979                 |
|---|----------------------|----------------------|
| Provision for losses based on five-year average loss experience     | \$ 60,796,519        | \$ 49,804,395        |
| Difference between above provision and loss experience for the year | 9,010,654            | (8,632,519)          |
| Loss experience for the year  | <u>\$ 69,807,173</u> | <u>\$ 41,171,876</u> |
| As a percentage of eligible loans                                   | <u>.344%</u>         | <u>.253%</u>         |

### 6. Provision For Income Taxes

| Shown in:  | 1980                 | 1979                 |
|--|----------------------|----------------------|
| Statement of Revenue, Expenses and Undivided Profits | \$ 77,700,000        | \$ 60,800,000        |
| Statement of Accumulated Appropriations for Losses   | (15,700,000)         | (3,700,000)          |
| Net provision for income taxes                       | <u>\$ 62,000,000</u> | <u>\$ 57,100,000</u> |

### Auditors' Report

To the shareholders of  
The Bank of Nova Scotia

We have examined the statement of assets and liabilities of The Bank of Nova Scotia as at October 31, 1980, and the statements of revenue, expenses and undivided profits, accumulated appropriations for losses and rest account for the year ended on that date. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as we considered necessary in the circumstances.

In our opinion the foregoing statements present fairly the financial position of the Bank as at October 31, 1980, and the revenue, expenses and undivided profits, accumulated appropriations for losses and rest account for the year ended on that date.

M.A. Mackenzie, F.C.A.  
of Clarkson Gordon  
W.H. Broadhurst, F.C.A.  
of Price Waterhouse & Co.

Toronto, Canada, November 26, 1980

**Statement of Assets and Liabilities**

| As at September 30                    |               | 1980           |
|---------------------------------------|---------------|----------------|
| <b>Assets</b>                         |               |                |
| Cash and short-term investments       | \$            | 27,662,683     |
| Preferred shares at cost              |               | 6,979,593      |
| Mortgage loans at amortized cost      |               | 622,038,391    |
| Unamortized financing costs           |               | 2,736,869      |
|                                       | \$            | 659,417,536    |
| <b>Liabilities</b>                    |               |                |
| Accounts payable and accrued interest | \$            | 27,031,753     |
| Short-term promissory notes           |               | 17,044,554     |
| Term notes                            |               | 542,238,829    |
| Debentures                            |               | 31,101,000     |
| Subordinated debentures               |               | 10,264,000     |
| Deferred income taxes                 |               | 5,626,500      |
| Shareholders' equity:                 |               |                |
| Capital stock                         | \$ 25,000,000 |                |
| Retained earnings                     | 1,110,900     | 26,110,900     |
|                                       |               | \$ 659,417,536 |

**Note:**

During the year The Bank of Nova Scotia acquired additional shares of Scotia Covenants Group Limited bringing its ownership in the company to 100% except for the Directors' qualifying shares. Subsequently the company

was reorganized and its name changed to Scotia Covenants Mortgage Corporation. The capital stock was carried on the books of the Bank at the amount of \$27,994,346 at September 30, 1980.

**Consolidated Statement of Assets and Liabilities**

| As at December 31   |    | 1979        |
|---|----|-------------|
| <b>Assets</b>   |    |             |
| Cash and short-term investments   | \$ | 3,458,073   |
| Mortgage loans at amortized cost  |    | 211,922,746 |
| Factored accounts receivable, loans, and advances less provision for losses |    | 24,017,843  |
| Unamortized financing costs and other assets                                |    | 1,113,774   |
|   | \$ | 240,512,436 |
| <b>Liabilities</b>  |    |             |
| Due to The Bank of Nova Scotia  | \$ | 15,313,086  |
| Accounts payable and accrued interest                                       |    | 11,851,074  |
| Balances due to factored clients  |    | 5,928,800   |
| Term notes  |    | 196,258,028 |
| Acceptances under letters of credit and guarantees                          |    | 960,064     |
| Shareholders' equity:   |    |             |
| Capital stock   | \$ | 10,079,900  |
| Retained earnings   |    | 121,484     |
|   |    | 10,201,384  |
|   | \$ | 240,512,436 |

**Notes:**

1. Bluenose Investments Limited is an investment holding company. This consolidated statement includes the accounts of its three subsidiaries: BNS Mortgage Corporation, Scotia Factors Limited, and Scotia Ventures Limited.

2. Subsequent to December 31, 1979, The Bank of Nova Scotia increased its ownership to 100%. The capital stock

was carried on the books of the Bank at the amount of \$10,029,900 at December 31, 1979.

3. Subsequent to October 31, 1980, the company is to be dissolved and its three subsidiaries will be owned directly by the Bank.



## Consolidated Statement of Assets and Liabilities

Expressed in Jamaican dollars  
 (Canadian equivalent \$.6598)

| As at October 31   | 1980                   |
|--|------------------------|
| <b>Assets</b>  |                        |
| Cash and due from banks  | J\$ 111,129,558        |
| Cheques and other items in transit, net                                    | 965,707                |
| Government of Jamaica securities at amortized value                        | 109,318,569            |
| Other securities at cost   | 2,624,699              |
| Loans, less provision for losses   | 332,220,087            |
| Customers' liability under acceptances, guarantees and letters of credit   | 50,722,684             |
| Real estate at valuation and equipment at cost, less depreciation (Note 2) | 12,050,624             |
| Investment in The West India Company of Merchant Bankers Limited at cost   | 800,000                |
| Other assets   | 915,587                |
|  | <u>J\$ 620,747,515</u> |
| <b>Liabilities</b>   |                        |
| Deposits   | J\$ 550,515,509        |
| Acceptances, guarantees and letters of credit                              | 45,087,689             |
| Other liabilities  | 2,993,351              |
| Shareholders' equity:  |                        |
| Capital stock  | J\$ 6,600,000          |
| Reserve fund   | 15,370,000             |
| Retained earnings  | 180,966                |
|  | <u>22,150,966</u>      |
|  | <u>J\$ 620,747,515</u> |

### Notes:

1. The capital stock is 70% owned by The Bank of Nova Scotia and carried on the books of the Bank at the amount of Canadian \$6,623,070.

2. Freehold land and buildings of the Bank were professionally revalued in 1975 with the resultant increase of J\$1,900,000 over original cost being credited to the reserve fund.

**Statement of Assets and Liabilities**Expressed in Jamaican dollars  
(Canadian equivalent \$.6598)

| As at October 31   | 1980                  |
|--|-----------------------|
| <b>Assets</b>  |                       |
| Cash and due from banks  | J\$ 4,808,333         |
| Securities at amortized value  | 289,043               |
| Loans, less provision for losses   | 4,146,544             |
| Factoring agreements   | 4,235,527             |
| Customers' liability under guarantees and commitments<br>accepted, as per contra | 934,100               |
| Equipment at cost, less depreciation   | 1,719,035             |
| Other assets   | 96,749                |
|  | <u>J\$ 16,229,331</u> |
| <b>Liabilities</b>   |                       |
| Deposits   | J\$ 12,386,955        |
| Guarantees and commitments accepted  | 934,100               |
| Factored payables  | 1,345,527             |
| Other liabilities  | 296,305               |
| 7% Capital note (Note 2)   | 700,000               |
| Shareholders' equity:  |                       |
| Capital stock  | J\$ 300,000           |
| General reserve  | 247,000               |
| Retained earnings  | 19,444                |
|  | <u>J\$ 16,229,331</u> |

**Notes:**

1. The West India Company of Merchant Bankers Limited provides investment banking services in Jamaica. The capital stock is two-thirds owned by The Bank of Nova Scotia and is carried on the books of the Bank at the amount of Canadian \$257,685. The Bank of Nova Scotia Jamaica Limited owns the remaining shares.

2. This note is payable to The Bank of Nova Scotia Jamaica Limited and is approved by the Minister of Finance as forming part of the company's paid up capital and reserve fund for the purpose of fulfilling the conditions of its licence.

**Statement of Assets and Liabilities**Expressed in United States dollars  
(Canadian equivalent \$1.1767)

As at October 31

**1980****Assets**

|                               |                        |
|-------------------------------|------------------------|
| Cash and due from banks       | US \$ 1,918,547        |
| Securities at amortized value | 945,447                |
| Other assets                  | 3,012                  |
|                               | <u>US \$ 2,867,006</u> |

**Liabilities**

|                       |                        |
|-----------------------|------------------------|
| Deposits              | US \$ 749,948          |
| Other liabilities     | 90,430                 |
| Shareholders' equity: |                        |
| Capital stock         | US \$ 1,000,000        |
| Paid in surplus       | 1,000,000              |
| Retained earnings     | 26,628                 |
|                       | <u>2,026,628</u>       |
|                       | <u>US \$ 2,867,006</u> |

**Note:**

The Bank of Nova Scotia Trust Company of New York provides fiduciary services. The capital stock, except for the Directors' qualifying shares, is wholly owned by

The Bank of Nova Scotia and is carried on the books of the Bank at the amount of US \$1,986,000.



**Statement of Assets and Liabilities**Expressed in Pounds Sterling  
(Canadian equivalent \$2.8627)

| As at October 31  |           | 1980         |
|---|-----------|--------------|
| <b>Assets</b>   |           |              |
| Cash and due from banks                                 | £         | 185,723      |
| United Kingdom Government securities at amortized value |           | 101,830      |
| Loans, less provision for losses                        |           | 14,622,541   |
|   | £         | 14,910,094   |
| <b>Liabilities</b>                                      |           |              |
| Due to The Bank of Nova Scotia                          | £         | 13,695,412   |
| Deposits  |           | 828,076      |
| Other liabilities                                       |           | 71,488       |
| Shareholders' equity:                                   |           |              |
| Capital stock   | £ 300,000 |              |
| Retained earnings                                       | 15,118    | 315,118      |
|   |           | £ 14,910,094 |

**Note:**

The Bank of Nova Scotia Trust Company (United Kingdom) Limited provides fiduciary services. The capital stock is wholly owned by The Bank of Nova Scotia and is carried on the books of the Bank at the amount of Canadian \$722,900.

**Statement of Assets and Liabilities**

| As at October 31               |               | 1980                 |
|--------------------------------|---------------|----------------------|
| <b>Assets</b>                  |               |                      |
| Cash                           |               | \$ 696,283           |
| Accounts receivable            |               | 93,465               |
| Prepaid expenses               |               | 276,903              |
| Land and buildings at cost     | \$ 28,483,457 |                      |
| Less accumulated depreciation  | 14,861,656    | 13,621,801           |
|                                |               | <u>\$ 14,688,452</u> |
| <b>Liabilities</b>             |               |                      |
| Due to The Bank of Nova Scotia |               | \$ 9,461,479         |
| Accounts payable               |               | 76,906               |
| Deferred income taxes          |               | 69,139               |
| Shareholders' equity:          |               |                      |
| Capital stock                  | \$ 5,000,000  |                      |
| Retained earnings              | 80,928        | 5,080,928            |
|                                |               | <u>\$ 14,688,452</u> |

**Notes:**

1. In anticipation of requirements under the proposed new Bank Act, Scotia Realty Limited was activated as a result of a reorganization of Empire Realty Company Limited, its predecessor company. During 1980, Scotia Realty Limited acquired the General Office buildings occupied by The Bank of Nova Scotia in Toronto and related assets from Empire Realty Company Limited. Empire Realty Company Limited

then distributed to the Bank its remaining assets, including investments in two joint venture companies, and was subsequently dissolved.

2. The capital stock is wholly owned by The Bank of Nova Scotia and is carried on the books of the Bank at the amount of \$5,000,000.

**Statement of Assets and Liabilities**Expressed in Cayman Islands dollars  
(Canadian equivalent \$1.4150)

|                                |     |           |                      |
|--------------------------------|-----|-----------|----------------------|
| As at October 31               |     |           | <b>1980</b>          |
| <b>Assets</b>                  |     |           |                      |
| Accounts receivable            |     | CIS       | 5,884                |
| Other assets                   |     |           | 7,000                |
| Land and building at cost      | CIS | 1,939,000 |                      |
| Less accumulated depreciation  |     | 289,073   | 1,649,927            |
|                                |     |           | <u>CIS 1,662,811</u> |
| <b>Liabilities</b>             |     |           |                      |
| Due to The Bank of Nova Scotia |     | CIS       | 1,589,064            |
| Accounts payable               |     |           | 47,676               |
| Shareholders' equity:          |     |           |                      |
| Capital stock                  | CIS | 500       |                      |
| Retained Earnings              |     | 25,571    | 26,071               |
|                                |     |           | <u>CIS 1,662,811</u> |

**Note:**

Empire Realty (Cayman) Limited owns an office building in the Cayman Islands, part of which is occupied by the Bank. The capital stock is wholly owned by The Bank of Nova

Scotia and is carried on the books of the Bank at the amount of Canadian \$617.

**Auditors' Report**

To the shareholders of  
The Bank of Nova Scotia

We have examined the statements of assets and liabilities of the foregoing controlled corporations as of the dates indicated. Our examinations were made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as we considered necessary in the circumstances.

In our opinion the foregoing statements of assets and liabilities present fairly the financial positions of the corporations as at the dates indicated.

M.A. Mackenzie, F.C.A.  
of Clarkson Gordon  
W.H. Broadhurst, F.C.A.  
of Price Waterhouse & Co.

Toronto, Canada, November 26, 1980



**Statement of Revenue, Expenses and Undivided Profits**

| For the financial year ended October 31                 | 1980              | 1979              | 1978              |
|---|-------------------|-------------------|-------------------|
| <b>Revenue</b>  |                   |                   |                   |
| Income from loans                                       | \$ 4,232,112      | \$ 2,814,827      | \$ 1,839,178      |
| Income from securities                                  | 281,599           | 250,209           | 171,131           |
| Other operating revenue                                 | 232,282           | 158,604           | 127,955           |
| Total revenue   | 4,745,993         | 3,223,640         | 2,138,264         |
| <b>Expenses</b>   |                   |                   |                   |
| Interest on deposits                                    | 3,690,616         | 2,354,628         | 1,363,026         |
| Salaries, pension contributions, etc.                   | 420,424           | 352,540           | 299,646           |
| Property expenses                                       | 115,980           | 99,381            | 89,027            |
| Other operating expenses                                | 220,112           | 175,399           | 147,081           |
| Total expenses  | 4,447,132         | 2,981,948         | 1,898,780         |
| Balance of revenue                                      | 298,861           | 241,692           | 239,484           |
| Provision for income taxes                              | 77,700            | 60,800            | 85,600            |
| <b>Balance of revenue after taxes</b>                   | <b>221,161</b>    | <b>180,892</b>    | <b>153,884</b>    |
| Appropriation for losses                                | 90,000            | 74,000            | 63,000            |
| Balance of profits for the year                         | 131,161           | 106,892           | 90,884            |
| Dividends   | 66,361            | 55,055            | 39,600            |
| Amount carried forward                                  | 64,800            | 51,837            | 51,284            |
| Undivided profits at beginning of year                  | 995               | 1,158             | 874               |
| Transfer from accumulated appropriations for losses     | 50,000            | 48,000            | 39,000            |
|   | 115,795           | 100,995           | 91,158            |
| Transferred to rest account                             | 115,000           | 100,000           | 90,000            |
| Undivided profits at end of year                        | \$ 795            | \$ 995            | \$ 1,158          |
| <b>Balance of revenue after income taxes per share*</b> | <b>\$ 4.77</b>    | <b>\$ 4.12</b>    | <b>\$ 3.73</b>    |
| <b>Dividends paid per share</b>                         | <b>\$ 1.43</b>    | <b>\$ 1.24</b>    | <b>\$ .96</b>     |
| <b>Average number of shares outstanding</b>             | <b>46,369,289</b> | <b>43,868,894</b> | <b>41,250,000</b> |
| As at October 31  |                   |                   |                   |
| <b>Number of shareholders</b>                           | <b>21,158</b>     | <b>20,944</b>     | <b>18,937</b>     |
| <b>Number of offices</b>                                | <b>1,127</b>      | <b>1,095</b>      | <b>1,078</b>      |
| <b>Number of full-time personnel</b>                    | <b>23,424</b>     | <b>22,416</b>     | <b>21,560</b>     |

\*Based on the average number of shares outstanding

**Notes:**

1. For presentation purposes, certain statutory descriptions have been abbreviated.

2. Where appropriate, figures for 1976 and prior years have been restated to reflect the two for one stock split on December 20, 1976.

| 1977         | 1976         | 1975         | 1974         | 1973       | 1972       | 1971       |
|--------------|--------------|--------------|--------------|------------|------------|------------|
| \$ 1,447,312 | \$ 1,285,320 | \$ 1,217,512 | \$ 1,010,195 | \$ 646,666 | \$ 451,784 | \$ 420,623 |
| 137,061      | 119,988      | 104,153      | 86,050       | 66,764     | 59,274     | 59,969     |
| 118,111      | 102,865      | 93,320       | 77,592       | 57,527     | 47,128     | 41,842     |
| 1,702,484    | 1,508,173    | 1,414,985    | 1,173,837    | 770,957    | 558,186    | 522,434    |
| 1,014,697    | 905,024      | 869,648      | 771,994      | 446,376    | 280,208    | 281,467    |
| 256,416      | 223,093      | 191,069      | 153,096      | 126,538    | 100,820    | 90,624     |
| 73,768       | 61,001       | 49,103       | 41,012       | 35,065     | 27,346     | 24,736     |
| 131,359      | 105,602      | 90,563       | 68,292       | 53,699     | 42,438     | 34,008     |
| 1,476,240    | 1,294,720    | 1,200,383    | 1,034,394    | 661,678    | 450,812    | 430,835    |
| 226,244      | 213,453      | 214,602      | 139,443      | 109,279    | 107,374    | 91,599     |
| 94,700       | 96,600       | 102,900      | 68,900       | 52,500     | 49,700     | 46,300     |
| 131,544      | 116,853      | 111,702      | 70,543       | 56,779     | 57,674     | 45,299     |
| 54,000       | 48,000       | 47,000       | 26,000       | 21,000     | 24,200     | 17,000     |
| 77,544       | 68,853       | 64,702       | 44,543       | 35,779     | 33,474     | 28,299     |
| 35,475       | 33,066       | 27,641       | 21,322       | 17,888     | 16,368     | 14,175     |
| 42,069       | 35,787       | 37,061       | 23,221       | 17,891     | 17,106     | 14,124     |
| 805          | 893          | 1,676        | 1,455        | 1,564      | 1,458      | 1,459      |
| 33,000       | 21,000       | 30,000       | 8,000        | 12,000     | 23,000     | 25,000     |
| 75,874       | 57,680       | 68,737       | 32,676       | 31,455     | 41,564     | 40,583     |
| 75,000       | 56,875       | 67,844       | 31,000       | 30,000     | 40,000     | 39,125     |
| \$ 874       | \$ 805       | \$ 893       | \$ 1,676     | \$ 1,455   | \$ 1,564   | \$ 1,458   |
| \$ 3.19      | \$ 2.91      | \$ 3.01      | \$ 2.00      | \$ 1.68    | \$ 1.71    | \$ 1.34    |
| \$ .86       | \$ .815      | \$ .745      | \$ .605      | \$ .530    | \$ .485    | \$ .420    |
| 41,250,000   | 40,148,602   | 37,076,958   | 35,141,858   | 33,750,000 | 33,750,000 | 33,750,000 |
| 18,050       | 16,959       | 16,510       | 16,893       | 16,860     | 17,016     | 17,693     |
| 1,051        | 1,031        | 1,004        | 982          | 957        | 933        | 897        |
| 20,544       | 19,163       | 18,454       | 17,323       | 16,368     | 15,287     | 14,215     |

## Statement of Assets and Liabilities

| As at October 31                      | 1980                 | 1979                 | 1978                 |
|---------------------------------------|----------------------|----------------------|----------------------|
| <b>Assets</b>                         |                      |                      |                      |
| Cash resources                        | \$ 12,837,721        | \$ 10,392,296        | \$ 7,930,378         |
| Securities                            | 2,833,166            | 3,027,989            | 2,594,309            |
| Loans                                 | 24,156,062           | 19,658,796           | 15,648,478           |
| Bank premises (net)                   | 300,943              | 222,403              | 188,743              |
| Other assets                          | 3,048,899            | 1,567,385            | 1,324,806            |
| <b>Total</b>                          | <b>\$ 43,176,791</b> | <b>\$ 34,868,869</b> | <b>\$ 27,686,714</b> |
| <b>Liabilities</b>                    |                      |                      |                      |
| Deposits                              | \$ 38,603,455        | \$ 31,875,414        | \$ 25,332,611        |
| Sundry liabilities                    | 2,954,644            | 1,543,268            | 1,186,230            |
| Accumulated appropriations for losses | 272,425              | 224,198              | 191,824              |
| Debentures                            | 248,073              | 248,630              | 204,641              |
| Shareholders' equity                  | 1,098,194            | 977,359              | 771,408              |
| <b>Total</b>                          | <b>\$ 43,176,791</b> | <b>\$ 34,868,869</b> | <b>\$ 27,686,714</b> |

## Statement of Accumulated Appropriations for Losses

|  |                   |                   |                   |
|--|-------------------|-------------------|-------------------|
| Balance at beginning of year                   | \$ 224,198        | \$ 191,824        | \$ 159,801        |
| Additions (deductions) during year:            |                   |                   |                   |
| Current year's appropriations                  | 90,000            | 74,000            | 63,000            |
| Losses on loans under (over) five-year average | (9,010)           | 8,632             | 10,966            |
| Profits and losses on securities               | 1,662             | (1,984)           | (9,269)           |
| Other profits and losses (net)                 | (125)             | (3,974)           | 1,126             |
| Reduction of (provision for) income taxes      | 15,700            | 3,700             | 5,200             |
| Transfer to undivided profits                  | (50,000)          | (48,000)          | (39,000)          |
| <b>Balance at end of year</b>                  | <b>\$ 272,425</b> | <b>\$ 224,198</b> | <b>\$ 191,824</b> |
| General appropriations                         | 98,862            | 83,542            | 75,002            |
| Tax paid appropriations                        | 173,563           | 140,656           | 116,822           |
| <b>Total</b>                                   | <b>\$ 272,425</b> | <b>\$ 224,198</b> | <b>\$ 191,824</b> |

## Statement of Rest Account

|                                    |                     |                   |                   |
|------------------------------------|---------------------|-------------------|-------------------|
| Balance at beginning of year       | \$ 930,268          | \$ 729,000        | \$ 639,000        |
| Premium on new shares offered      | 5,724               | 101,268           | —                 |
| Transferred from undivided profits | 115,000             | 100,000           | 90,000            |
| <b>Balance at end of year</b>      | <b>\$ 1,050,992</b> | <b>\$ 930,268</b> | <b>\$ 729,000</b> |

### Note:

For presentation purposes, certain statutory descriptions have been abbreviated.



|               | 1977          | 1976          | 1975          | 1974          | 1973         | 1972         | 1971 |
|---------------|---------------|---------------|---------------|---------------|--------------|--------------|------|
| \$ 5,534,888  | \$ 4,421,579  | \$ 3,476,946  | \$ 3,257,625  | \$ 2,846,130  | \$ 1,886,654 | \$ 1,291,408 |      |
| 1,944,841     | 1,537,163     | 1,381,181     | 1,370,772     | 1,031,913     | 1,077,295    | 1,016,914    |      |
| 13,554,462    | 11,158,529    | 9,973,592     | 7,968,152     | 5,908,304     | 5,121,909    | 4,430,070    |      |
| 132,879       | 111,453       | 95,291        | 88,412        | 70,149        | 64,610       | 61,169       |      |
| 1,192,177     | 952,323       | 1,078,988     | 777,515       | 471,133       | 391,352      | 285,651      |      |
| \$ 22,359,247 | \$ 18,181,047 | \$ 16,005,998 | \$ 13,462,476 | \$ 10,327,629 | \$ 8,541,820 | \$ 7,085,212 |      |
| \$ 20,219,611 | \$ 16,366,085 | \$ 14,187,759 | \$ 12,112,940 | \$ 9,360,149  | \$ 7,718,596 | \$ 6,433,346 |      |
| 1,106,980     | 916,345       | 1,067,255     | 732,727       | 433,696       | 348,945      | 266,687      |      |
| 159,801       | 126,712       | 108,801       | 96,030        | 95,158        | 94,615       | 94,971       |      |
| 191,730       | 165,850       | 167,165       | 117,568       | 118,421       | 89,350       | 40,000       |      |
| 681,125       | 606,055       | 475,018       | 403,211       | 320,205       | 290,314      | 250,208      |      |
| \$ 22,359,247 | \$ 18,181,047 | \$ 16,005,998 | \$ 13,462,476 | \$ 10,327,629 | \$ 8,541,820 | \$ 7,085,212 |      |
| \$ 126,712    | \$ 108,801    | \$ 96,030     | \$ 95,158     | \$ 94,615     | \$ 94,971    | \$ 89,573    |      |
| 54,000        | 48,000        | 47,000        | 26,000        | 21,000        | 24,200       | 17,000       |      |
| 266           | (10,213)      | (15,077)      | (1,321)       | (336)         | (834)        | (3,600)      |      |
| 12,948        | 6,851         | 6,666         | (16,107)      | (8,150)       | (629)        | 17,106       |      |
| (3,325)       | (8,327)       | 982           | 700           | 629           | 7            | (108)        |      |
| 2,200         | 2,600         | 3,200         | (400)         | (600)         | (100)        | —            |      |
| (33,000)      | (21,000)      | (30,000)      | (8,000)       | (12,000)      | (23,000)     | (25,000)     |      |
| \$ 159,801    | \$ 126,712    | \$ 108,801    | \$ 96,030     | \$ 95,158     | \$ 94,615    | \$ 94,971    |      |
| 63,855        | 44,519        | 39,384        | 42,268        | 60,069        | 69,115       | 72,138       |      |
| 95,946        | 82,193        | 69,417        | 53,762        | 35,089        | 25,500       | 22,833       |      |
| \$ 159,801    | \$ 126,712    | \$ 108,801    | \$ 96,030     | \$ 95,158     | \$ 94,615    | \$ 94,971    |      |
| \$ 564,000    | \$ 437,000    | \$ 364,693    | \$ 285,000    | \$ 255,000    | \$ 215,000   | \$ 175,875   |      |
| —             | 70,125        | 4,463         | 48,693        | —             | —            | —            |      |
| 75,000        | 56,875        | 67,844        | 31,000        | 30,000        | 40,000       | 39,125       |      |
| \$ 639,000    | \$ 564,000    | \$ 437,000    | \$ 364,693    | \$ 285,000    | \$ 255,000   | \$ 215,000   |      |

**René Amyot, Q.C.**  
Quebec City  
*Partner, Amyot,  
Lesage, Bernard,  
Drolet et associés*

**Lewis H.M. Ayre**  
St. John's, Nfld.  
*Chairman, Ayre &  
Sons Limited*

**Lloyd I. Barber**  
O.C., Ph.D.  
Regina  
*President and Vice-  
Chancellor,  
University of Regina*

**David W. Barr**  
Toronto  
*Chairman of the  
Board, Moore  
Corporation Limited*

**J.A. Gordon Bell**  
Toronto  
*President and Chief  
Operating Officer,  
The Bank of  
Nova Scotia*

**E. Kendall Cork**  
Toronto  
*Senior Vice-President-  
Treasurer, Noranda  
Mines Limited*

**E. Jacques Courtois**  
Q.C.  
Montreal  
*Vice-President, The  
Bank of Nova Scotia,  
Partner, Courtois,  
Clarkson, Parsons  
& Tétrault*

**Kenneth V. Cox**  
D.Sc.  
Saint John, N.B.  
*Chairman of the  
Board and President,  
The New Brunswick  
Telephone Company,  
Limited*

**Arthur H. Crockett**  
LL.D.  
Toronto  
*Deputy Chairman of  
the Board, The Bank  
of Nova Scotia*

**George C. Hitchman**  
Toronto  
*Deputy Chairman of  
the Board, The Bank  
of Nova Scotia*

**Gerald H.D. Hobbs**  
Vancouver  
*Corporate Director*

**The Right Honourable  
Earl of Iveagh**  
Dublin, Republic  
of Ireland  
*Chairman, Arthur  
Guinness Son &  
Company Limited*

**John J. Jodrey**  
Hantsport, N.S.  
*Chairman and  
President, Minas  
Basin Pulp and Power  
Company Limited*

**F. Ross Johnson, LL.D.**  
New York  
*Chairman of the  
Board and Chief  
Executive Officer,  
Standard Brands  
Incorporated*

**The Right Honourable  
Lord Keith of  
Castleacre**  
London, Eng.  
*Chairman, Philip Hill  
Investment Trust Ltd.*

**The Honourable  
Donald S. Macdonald**  
P.C.  
Toronto  
*Partner, McCarthy  
& McCarthy*

**Donald Maclaren**  
Buckingham, Que.  
*Vice Chairman of the  
Board, Maclaren  
Power & Paper  
Company*

**Rafael J. Martinez**  
San Juan, Puerto Rico  
*President, Comunidad  
Agricola Bianchi, Inc.*

**Malcolm H.D.  
McAlpine**  
London, Eng.  
*Director, Sir Robert  
McAlpine & Sons  
Limited*

**H. Harrison McCain**  
Florenceville, N.B.  
*Chairman of the  
Board, McCain  
Foods Limited*

**Allan M. McGavin**  
C.D., LL.D.  
Vancouver  
*Chairman of the  
Board, McGavin  
Foods Limited*

**William S. McGregor**  
Edmonton  
*President and  
Managing Director,  
Numac Oil & Gas  
Ltd.*

**David E. Mitchell**  
Calgary  
*President and Chief  
Executive Officer,  
Alberta Energy  
Company Ltd.*

**Sir Denis Mountain,  
Bt.**  
London, Eng.  
*Chairman and  
Managing Director,  
Eagle Star Insurance  
Company Limited*

**Helen A. Parker**  
Yellowknife, N.W.T.  
*Social Worker*

**J.C. Phillips, Q.C.**  
Toronto  
*Chairman of the  
Board, Gulf Canada  
Limited*

**Robert L. Pierce, Q.C.**  
Calgary  
*Executive Vice-  
President,  
NOVA, AN  
ALBERTA  
CORPORATION*

**Cedric E. Ritchie**  
Toronto  
*Chairman of the Board  
and Chief Executive  
Officer, The Bank of  
Nova Scotia*

**Thomas G. Rust**  
Vancouver  
*President and Chief  
Executive Officer,  
Crown Zellerbach  
Canada Limited*

**Frank H. Sherman**  
B.Sc., LL.D.  
Hamilton, Ont.  
*President and Chief  
Executive Officer,  
Dofasco Inc.*

**William A. Stewart**  
LL.D.  
London, Ont.  
*Farmer*

**Donald G. Willmot**  
Toronto  
*Vice-President,  
The Bank of Nova  
Scotia, Chairman of  
the Board, The Molson  
Companies Limited*

**Marie Wilson, Q.C.**  
Toronto  
*President, A.E. Wilson  
& Company Limited*

**Ray D. Wolfe**  
Toronto  
*Chairman of the Board  
and President,  
The Oshawa  
Group Limited*

## Honorary Directors

Honorary Directors neither  
attend Meetings of the  
Board, nor receive  
remuneration.

**Albert T. Baker**  
Sylvan Lake, Alta.

**John R. Bradfield**  
C.C., LL.D.  
Toronto

**W. Herman Browne**  
Toronto

**C. Sydney Frost**  
M.C., LL.D., D.C.L.  
Toronto

**William C. Harris**  
Toronto

**The Honourable  
Salter A. Hayden**  
Q.C., M.A., Ph.M., LL.D.  
Toronto

**The Honourable  
Norman A.M.  
MacKenzie**  
C.C., C.M.G., M.M. and  
Bar, C.D., Q.C., LL.D.  
Vancouver

**A. Barnet Maclaren**  
Ottawa

**Donald McInnes**  
Q.C., LL.D., D.C.L.  
Halifax

**Cyrus H. McLean**  
LL.D.  
Vancouver

**John S. Proctor**  
LL.D.  
Toronto

**W. Harold Rea**  
C.M., LL.D., F.C.A.  
Toronto

**William H.C.  
Schwartz**  
Halifax

**C. Gordon Smith**  
LL.D.  
London, Ont.

**Charles N. Wilson**  
Saint John, N.B.

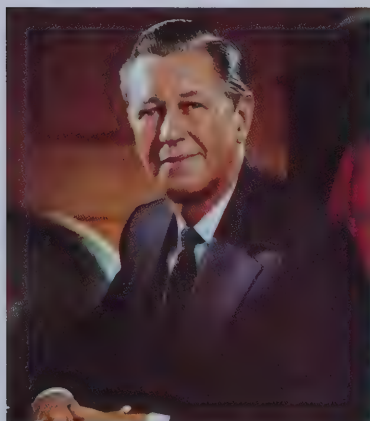
## Executive Officers



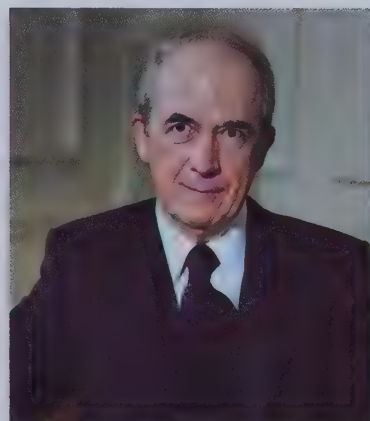
**C.E. Ritchie**  
Chairman of the  
Board and Chief  
Executive Officer



**J.A.G. Bell**  
President and  
Chief Operating  
Officer



**A.H. Crockett**  
Deputy Chairman  
of the Board



**G.C. Hitchman**  
Deputy Chairman  
of the Board



**W.S. McDonald**  
Senior Executive  
Vice-President



**P.C. Godsoe**  
Executive  
Vice-President



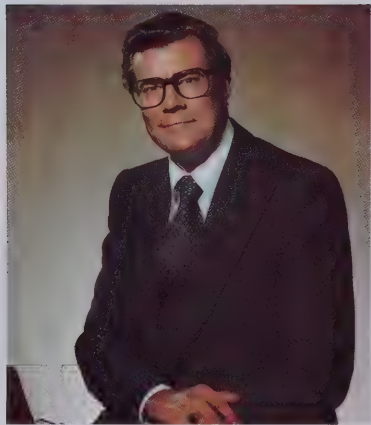
Senior Management  
Officers



**C.F. Gill**  
Senior Vice-President  
and General Manager,  
Eastern Canada Division



**B.R. Birmingham**  
Senior Vice-President,  
Corporate Banking, and  
General Manager, North  
American International Region



**W.P. Meinig**  
Senior Vice-President  
and General Manager,  
Ontario Division



**L.A. Shaw**  
Senior Vice-President,  
Canadian Commercial Banking



**R.J. Kavanagh**  
Senior Vice-President  
and General Manager,  
Western Canada Division



**W.P. Penney**  
Vice-President and  
General Manager,  
Canadian Commercial Banking

Canadian Commercial Banking

Senior Vice-President  
**L.A.Shaw**  
Vice-President and General Manager  
**W.P.Penney**  
General Managers  
**R.G.Gage**  
**I.M.MacGregor**  
**J.O.McCabe**  
**C.B.Spencer**  
Deputy General Manager  
**R.M.Brown**

Asst.General Managers  
**F.H.Burt**  
**D.K.Clarkson**  
**A.V.Henderson**  
**R.C.Kensett**  
**P.L.Kinsman**  
**J.G.McArdle**  
**G.D.McAuley**  
**B.W.Morin**  
**R.H.Plett**  
**J.S.Roberts**  
**D.S.Teslyk**  
**G.R.Turner**  
**G.W.VanDyke**  
**R.B.Wilson**

Supervisors  
**D.F.Ablett**  
**D.C.Bisson**  
**D.B.Davies**  
**D.A.H.Ewens**  
**J.C.Gomes**  
**W.H.Hough**  
**R.E.Howard**  
**K.A.Jansons**  
**B.P.Kennedy**  
**J.D.Koehler**  
**J.C.Lee**  
**R.I.MacDonald**  
**L.Ogmundson**  
**P.A.Rice**  
**J.E.Swinimer**  
**C.C.Thompson**  
**W.J.Wedel**  
**J.F.Wright**

Loan Administration:

General Manager  
**G.L.Tatttrie**  
Asst.General Manager  
**J.W.Chisholm**

Senior Loan Auditors  
**P.A.MacDonald**  
**W.B.McMillan**  
**N.E.Matthew**  
Administrators  
**R.G.Greer**  
**F.P.Slocum**  
**V.D.Stockton**

Organization & Planning:

Supervisor  
**P.G.Caldwell**

Corporate Banking

Senior Vice-President  
**B.R.Birmingham**  
Asst.General Managers  
**D.A.Smith**  
**T.M.B.Welsh**  
Supervisor  
**J.E.Rempel**

Chief Audit Officer

**T.A.Drummond**  
Asst.Chief Auditor  
**D.H.Mood**

Commercial Banking Services

General Manager  
**J.F.O'Donnell**  
Supervisor  
**B.D.Hyde**

Agricultural Services:

Director  
**G.E.Chamberlain**  
Asst.Director  
**P.J.Killoran**

Automotive Finance:

Director  
**R.L.Langlois**  
Administrator  
**J.P.Sweeney**  
Supervisors  
**W.W.Heron**  
**R.M.MacDonald**

Managers  
**R.Bell**  
**D.R.Hutton**

Cash Management Services:

Asst.General Manager  
**R.E.Sorenson**  
Director  
**R.B.S.Swinden**  
Supervisor  
**J.M.Whepley**

Indian and Inuit Financial Services:

Supervisor  
**D.A.Atlie**

Scotia Business Plan

Directors  
**J.C.Hasler**  
**C.D.Laight**  
**G.C.Roy**

Consumer Credit

General Manager  
**W.B.Lawson**  
Deputy General Manager  
**R.J.Pue**  
Asst.General Manager  
**R.R.C.Boulter**  
Supervisors  
**B.L.Delaney**  
**H.E.Hames**  
**H.M.Kinsman**  
**C.J.MacDonald**  
**L.E.Maudsley**

Economics

Economic Advisor  
**F.L.Rogers**  
Asst.Economic Advisor  
**P.Lewis**  
Administrator  
**M.M.Fisher (Miss)**

Executive Administration

General Managers  
**R.E.Peel**  
**H.R.Younger**  
Executive Asst.to the Chairman  
**C.U.Craddock (Mrs.)**  
**R.P.Gerard**

Finance & Administration

General Manager  
**R.L.Brooks**  
Asst.General Manager  
**C.D.Bourns**

Cash Loss Control:

Supervisor  
**N.G.Scott**  
Chief, Protection and Investigation  
**C.Angus**

Comptroller & Chief Accountant:

**J.K.Mitchell**  
Deputy Chief Accountant  
**R.H.Birkett**  
Deputy Comptrollers  
**P.A.Jordan**  
**W.J.Switzer**  
Asst.Chief Accountants  
**W.M.Forbes**  
**M.S.Ramsay**  
Asst.Comptrollers  
**D.V.Bell**  
**L.K.Mowry**  
**J.F.Todd (Mrs.)**

Inspection:

Chief Inspector  
**D.R.MacFarlane**  
Deputy Chief Inspector  
**J.F.Welland**  
Asst.Chief Inspectors  
**R.C.Black**  
**C.Y.B.Ching**  
**T.P.Hayward**  
**T.C.Nicol**

Technical

Director  
**A.B.McKie**  
Deputy Director  
**R.W.Kowalchuk**  
Supervisors  
**M.A.Broekstra**  
**J.W.MacArthur**  
**W.V.McNally**  
**H.D.Markey**

General Counsel

**D.R.Brown**

Government Relations

Manager  
**K.S.Dobb**

Investments

General Manager  
**R.R.Holmes**  
Directors  
**M.B.MacDiarmid**  
**G.R.Watson**  
Supervisors  
**D.F.Cooper**  
**P.H.Frost**

Marketing

General Manager  
**L.R.Woolsey**  
Director, Public & Corporate Affairs  
**L.J.Chudy**  
Supervisors  
**R.A.Abrahamson**  
**G.C.Alexander**  
**D.S.Cameron**  
Public Relations Officer  
**P.H.MacLeod (Mrs.)**

Mortgages

General Manager  
**T.R.Alton**  
Asst.General Manager  
**A.C.MacLellan**  
Supervisors  
**E.W.Laffin**  
**P.J.Moar**  
**E.C.Oatt**  
**D.L.Stevenson**

Operations

General Manager  
**G.E.Hare**  
Asst.General Manager  
**J.G.Nixon**  
Director  
**M.R.Schulmeister**  
Supervisors  
**S.Feuer**  
**D.G.McLarty**  
**A.W.Norris**  
**J.E.Palmer**  
**G.I.Rattray**  
**H.A.Regnitter**  
**T.E.Russell**  
Purchasing / Stationery  
Manager  
**M.E.Gale**  
Systems:  
Directors  
**R.E.Gough**  
**R.S.M.MacNeish**  
**A.E.Wahbe**  
**K.E.Witherspoon**

Supervisors  
**J.D.Brown**  
**B.A.Daniels**  
**M.J.Duke**  
**D.H.Dyball**  
**A.B.J.Farkas**  
**G.H.Goudis**  
**D.P.Hansen**  
**D.J.Marcotte**  
**T.F.Mendes**  
**I.S.Miller**  
**F.X.Napolis**  
**W.N.Serba**  
**D.D.Smith**  
**P.W.Weingarten**  
**A.E.Wheeler**

Personal Banking

General Manager  
**M.N.Logan**  
Administrators  
**P.N.Dabbikeh**  
**T.D.ffolliott**  
**A.S.B.Winsor**  
VISA:  
Asst.General Manager  
**D.F.MacDonald**  
Supervisors  
**R.T.Robida**  
**R.A.Cameron**  
**M.A.Coughlan**  
**W.B.Haig**  
**M.H.Hallin**  
**D.A.Lee**

Personnel, Canada

General Manager  
**A.E.Taylor**  
Supervisors  
**T.J.Malone**  
**R.S.Page**  
Administrator  
**W.N.Williams**

Personnel Policy & Training

General Manager  
**W.J.Lomax**  
Asst.General Manager  
**P.T.Johnson**  
Secretary, The Bank of Nova Scotia Pension Fund  
**F.D.I.Bray**  
Supervisors  
**L.D.Binder (Miss)**  
**J.B.Macdonald**  
**W.R.Russell**

Management & Training

Administrator  
**A.J.Bates**  
Director  
**E.F.Forcey**  
Supervisors  
**A.C.Giles**  
**H.R.Henderson**

Technical

General Manager  
**J.A.Sommerville**  
Deputy General Manager  
**B.J.Hurst**  
Directors  
**A.J.Mott**  
**H.Sagara**  
Chief Architect  
**G.M.Redpath**  
Administrators  
**J.B.Kay**  
**J.E.McFadyen**

Collection

Director  
**B.E.J.Poirier**

Secretariat

**W.H.Milne**  
Asst.Secretary  
**L.M.Boyd (Mrs.)**

Library & Organizational Administration

Executive Asst. to the Chairman  
**R.P.Gerard**  
Supervisor  
**R.R.Peck**

*Note: Positions and personnel are shown as at October 31, 1980.*

Canada  
Division

C.F.Gill  
Senior Vice-President  
& General Manager

P.O.Box 1680  
291-293 Water St.  
St.John's,Nfld.  
A1C 5P5



C.Bartlett  
Vice-President &  
General Manager

Supervisors  
G.A.Bradbury  
J.L.Penney

**Branches and  
Managers**

Arnold's Cove  
G.E.Butler

Baie Verte  
S.E.Head

Bay Roberts  
F.D.Parsons

Beaver Plaza  
Sub.to Bay Roberts

Bonavista  
B.Oldford

Burgeo  
W.R.Vardy

Burin  
D.F.Crews

Carbonear  
N.J.Eady

Catalina  
W.Neil

Channel-  
Port Aux Basques  
N.Inkpen

Churchill Falls  
A.L.Tremblay (Mrs.)

Clareville  
R.R.C.Quinn

Clarke's Beach  
R.E.Janes

Corner Brook  
Broadway  
F.A.Douglas

Corner Brook Plaza  
H.K.Follett

Dark Cove,  
Bonavista Bay  
O.W.C.Taylor

Flower's Cove  
O.C.Layte

Fogo  
W.E.Sheppard

Fortune  
H.R.Andrews

Gander  
S.J.Mayo

Glovertown  
S.V.Butt

Goulds  
J.M.Martin (Miss)

Grand Bank  
R.M.Hepditch

Grand Bay  
Sub.to Channel-  
Port Aux Basques

Grand Falls  
C.J.Gillingham

Happy Valley  
Labrador  
E.G.Greene

Harbour Grace  
D.King

Labrador Mall  
Labrador City  
J.T.Furey

La Scie  
Sub.to Baie Verte

Lewisporte  
J.L.Greene

Long Pond  
Manuals

J.B.Monster

Marystown  
J.Crane

Mount Pearl  
Shopping Centre

J.B.Thistle

Old Perlican  
H.W.Cooper

Port de Grave  
Sub.to Bay Roberts

Ramea  
Sub.to Burgeo

Roberts Arm  
Sub.to Springdale

Roddickton  
Sub.to Flower's Cove

St.Anthony  
W.G.Martin

St.John's  
291-293 Water St.  
H.K.Snow

Avalon Mall  
Shopping Centre  
J.A.Batterton

Churchill Park  
R.G.Hiscock

Cornwall &  
Hamilton

C.Pink

Data Centre  
(St.John's)  
G.E.Holmes

Duckworth &  
Cochrane  
A.F.Vokey (Mrs.)

Elizabeth Ave.E.  
C.B.Gosse

Freshwater &  
Parade

G.A.Holwell

Topsail Rd.  
L.Williams

Virginia Park Plaza  
M.J.Parsons (Miss)

Water St.E.  
R.S.Dwyer

St.Lawrence  
B.A.Nash

Springdale  
L.C.Bonnell

Stephenville  
K.W.Parsons

Summerford  
New World Island

Sub.to Twillingate

Trepassey  
N.W.Hillier

Triton  
Sub.to Springdale

Twillingate  
C.W.Herridge

Upper Island Cove  
Sub.to

Harbour Grace

Wabana  
A.R.Drover

Wesleyville  
W.G.Lidstone

Whitbourne  
H.B.Maidment

1709 Hollis St.  
Halifax,Nova  
Scotia B3J 1M1



R.C.McLeod  
Vice-President &  
General Manager

District Managers  
R.M.Gorman  
J.E.Mitchell  
Y.G.Morse  
W.E.Wood

**Branches and  
Managers**

Amherst

R.W.Jeffery  
Cumberland Mall  
D.G.MacLeod  
(Mrs.)

Annapolis Royal  
T.I.Betts

Antigonish  
L.J.Palmer

Aylesford  
R.N.Roop

Bedford  
L.A.Cameron

Bedford Place  
J.G.Harrison

Bridgetown  
J.A.Steele

Bridgewater  
C.A.McIver

Bridgewater Mall  
E.W.Young

Caledonia  
W.R.Ripley

Canning  
M.R.Lowe

Chester  
J.E.Quinn

Dartmouth  
R.W.MacDonald

Bridge Branch  
W.D.Hill

Dartmouth  
Professional  
Centre

W.F.MacDonald

Mic Mac Mall  
R.C.Sabeau

Woodlawn-  
Westphal

P.T.Fletcher

Digby  
R.A.Dorey

Freeport  
D.A.Rankin

Glace Bay  
C.V.White

Halifax  
1709 Hollis St.  
R.M.Gorman

Atlantic  
International  
Centre

C.K.Hicks

Coburg & Robie  
D.M.Murray

Data Centre  
(Halifax)

L.N.Beal

Fairview  
W.D.Pickering

Halifax  
Professional  
Centre

W.J.P.Learning

Maritime Centre  
C.S.Woods

North & Agricola  
W.H.Murphy

North West Arm  
R.P.Flinn

Nova Scotian Hotel  
A.F.Pittman

Quinpool Road  
R.J.Vautour

Scotia Square  
F.D.A.Sabeau

Spring Garden &  
Brenton

L.D.Rhyno

Hantsport  
M.L.Steeves

Hubbards  
G.F.Williams

Ingonish Beach  
G.C.Huskins

Kennetcook  
D.E.Hudson

Kentville  
A.W.Stewart

Liverpool  
S.M.Macdonald

Meteghan  
B.J.Boudreau

Middleton  
J.E.Weare

New Glasgow  
102 Provost St.  
F.A.MacDonald

Aberdeen Mall  
G.W.Mercer

West Side  
Shopping Centre

G.C.Whitman



## New Brunswick and Prince Edward Island Regions

New Minas  
F.S.Boone  
New Waterford  
W.E.Luther  
North Sydney  
J.O.S.MacLean  
Oxford  
G.W.Piercy  
Pictou  
R.L.Marshall  
Port Hawkesbury  
K.F.Rogers  
Pugwash  
B.K.Lenihan  
River Hebert  
L.S.Kellegrew (Mrs.)  
River John  
F.C.McMillan  
Sackville  
R.T.Poole  
Sheet Harbour  
A.W.Beal  
Shelburne  
R.E.White  
Stellarton  
L.E.Brown  
Sydney  
T.M.Smith  
Sydney  
Shopping Centre  
K.T.Haley  
Sydney Mines  
D.G.MacGregor  
Tatamagouche  
C.A.Earle  
Trenton  
L.J.Hurst  
Truro  
P.J.Lord  
Truro Centre  
J.A.Fraser  
West End  
G.C.MacDonald  
Westport  
Sub.to Freeport  
Westville  
A.D.MacDonald  
(Mrs.)  
Windsor  
D.L.Sullivan  
Yarmouth  
D.A.MacKenzie

One Brunswick  
Square, Saint John,  
New Brunswick  
E2L 4J5



G.M. Morrell  
Vice-President &  
General Manager  
Supervisors  
R.M. Haynes  
K.M. Winsor

### Prince Edward Island

#### Branches and Managers

Albany  
J.P. Gardner  
Charlottetown  
A.F. Ryan  
Crapaud  
J.D. Crilley  
Kensington  
R.G. Kirkpatrick  
Montague  
M.G. Patterson  
Morell  
B.E. Griffin  
O'Leary  
J.G. Lord  
Sherwood  
P.W. McEachern  
Summerside  
D.A. Bennett  
Summerside Mall  
G.B. Soy

### New Brunswick

#### Branches and Managers

Albert  
B.R. MacLeod  
Bath  
G.J. Carscadden  
Bathurst  
R.B. Chadwick  
Black's Harbour  
N.E. Chase  
Campbellton  
J.E. Hooper  
Chatham  
K.J. Langille  
Chipman  
W.C. Adams  
Doaktown  
R.G. Orr  
Edmundston  
R.M. Stever  
Florenceville  
R.B. Farwell  
Fredericton  
G.J.R. Fournier  
Devon Park  
Shopping Centre  
R.B. Wagstaff  
King's Place  
R.L. Dixon  
Lincoln  
L.T. Locke  
Smythe &  
Dundonald  
E.J. Salterio  
Gagetown  
C.L. Todd  
Grand Bay  
J.D. Bennett  
Grand Falls  
J.P. Slattery  
Grand Manan  
C.O. Tower  
Hampton  
W.G. Chisholm  
Havelock  
N.C. Keith (Miss)  
Hillsborough  
R.D. Reicker  
Jacquet River  
H.G. Murray  
McAdam  
D.D. McKillop  
Minto  
H.T. Greenough  
Moncton  
760 Main St.  
G.L. Sanford  
323 St. George St.  
R.G. Burgess  
Mountain &  
Winnipeg  
B.E. Buckles  
Nackawic  
J.A. Burkhardt  
Nashwaaksis  
A.W. Lynch  
Newcastle  
D.C. Rogers  
Oromocto  
R.A. Gray  
Perth-Andover  
F.L.M. Chisholm  
Petitcodiac  
R.H. Fleet  
Point Lepreau  
Sub.to Saint John

Port Elgin  
W.R. Doncaster  
Rothsay  
D.M. Gosse

Sackville  
W.B. Devereaux  
Saint John  
39 King St.  
E.E. Hierlihy

Brunswick Square  
Sub.to Saint John  
Charlotte St.  
L.W. Riley

Data Centre  
(Saint John)  
I.H. Kidd  
Haymarket Square  
F.L. Nelson

Lancaster  
E.S. Whiteway

Millidge Ave.  
H.A. Mitton

North End  
C.B. McMackin

Westmoreland &  
McAllister  
D.H. MacPhee  
West Saint John  
W.F. Dobbin

St. Andrews  
R.P. Bishop

St. George  
A.G. Butler

St. Stephen  
E.E. Caldwell

Shippegan  
J.B. Poirier

Sussex  
J.R. Devereaux

Tracadie  
J.I. Robichaud

Wilson's Beach  
Campobello Island  
I.J. Firlotte

Woodstock  
E.J. Phinney

715 Victoria Square  
Montreal, Que.  
H2Y 2H7



André Bisson  
Vice-President &  
General Manager  
General Manager  
L.D. Hubley

Asst. General  
Managers

Gilles Hébert  
J.H. MacEwen  
J.B. McCaig

Supervisors  
Jacques Carboneau  
Fernand Montpellier  
André Roussy  
Edmond Saulnier

#### Branches and Managers

Alma  
Michel Jean

Amos  
Guy Lévesque

Beauport  
Marcel Pelletier

Bonaventure  
Roger Charpentier

Boucherville  
Denis Gauthier

Brossard  
Marcel Hogue

Brownsburg  
Ronald Bourgon

Buckingham  
Simon Villeneuve

Campbell's Bay  
Daniel Gagné

Chicoutimi  
Gilles Déry

Drummondville  
André Massé

Fort Coulonge  
Gilles Ringuette

Gatineau  
Robert Pellerin

Granby  
Robert Ouellet

Grenville  
J.A. Hocquard

Hauterive  
Michel Baril

Hull  
61 Promenade du  
Portage  
Richard Marion  
Les Galeries  
de Hull  
Marcel Osborne  
Les Terrasses de la  
Chaudière  
François Plouffe

Jonquière  
Alain Jean

Kirkland  
Claude Jobin

Lachine  
Gérald Bourdages

Lachute  
Frank Bertrand

La Salle  
9166 Airlie Blvd.  
Jean Fraser

Le Cavalier  
Shopping Centre  
Jean-Claude Pilon

Laval  
Centre Laval  
(Chomedey)

Jean Bisson  
3019 de la Concorde  
Bld. (Duvernay)  
Guy DesRuisseaux

Les Terrasses  
Fabreville  
André St-Georges

Lévis  
Jean-Claude Ouzilleau

Longueuil  
Michel Ducharme

Maniwaki  
Jean-Marie

Ladouceur

Montreal  
St-Jacques &  
Victoria Square  
Anthony Gagnon  
Deputy Manager  
P. Cardinal

Quebec  
International  
Centre  
Eugene Calafatis

Côte-des-Neiges &  
Appleton  
P.T. Moore

Côte-des-Neiges &  
Queen Mary  
Gaétan Forget

Côte St-Luc &  
Westminster  
Gilles Quesnel

Data Centre  
(Montreal)  
Richard Parent

Décarie & Ferrier  
Emile Gallant

Ontario  
DivisionToronto  
RegionsWestern and  
Northern  
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F.G. Hocquard  
Masson & 4th Ave.  
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Park & Fairmount  
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Maurice Vincent  
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St-Laurent &  
Ontario  
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Prince Arthur  
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Blvd.  
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Sherbrooke &  
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Sherbrooke &  
Union  
Richard Cusson  
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Claude Raymond  
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Denis Huard  
Port-Daniel Station  
W.A.G. Sullivan  
Portneuf  
Michelle Marcotte  
(Miss)  
Quebec  
2 Place Quebec  
J. Val Roy  
Parc Samuel  
Holland  
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124 St-Pierre St.  
Rita Beaupré (Mrs.)  
395 Charest  
Blvd. E. (St-Roch)  
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Sub. to Lachute  
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K1R 7S8



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Ajax  
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Alexandria  
R.H. Morin  
Alliston  
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P.L. Stephens  
Apple Hill  
Sub.to Maxville  
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G.A. MacMillan  
Aurora  
J.G. Wasyliv  
Avonmore  
H. Veenstra  
Azilda  
D.B. Lauzon  
Bancroft  
L.B. Clark  
Barrie  
M.J.O'Brien  
Allandale Centre  
G.B. Zolob  
Georgian Mall  
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Belmont  
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Bracebridge  
J.J. Hallworth

Bradford  
H. Riesebosch

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36 Avondale Blvd.  
H.R.G. Janes  
Bramalea  
City Centre  
R.A. Grant  
Southgate  
Shopping Centre  
C.M. Daye (Mrs.)

Brampton  
A.S. Foti  
Peel Village Square  
A.J. Boyd  
Queen & Hansen  
M.J. Nobrega

Brantford  
R.M.B. Johnston  
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Norman  
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Brigden  
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Bright's Grove  
P.R. Cook

Brockville  
B.D. Gilmer  
Parkdale & Stewart  
D.L. Coffell

Burlington  
R.W. Bassett

New St. &  
Walker's Line  
G.R. Denstedt  
Skyway Plaza  
A.P. Price

Caledonia  
M.J. Breakspear

Cambridge  
J.P. Readman  
Christopher &  
Champlain  
M.E. Good (Miss)  
Hwy. 24 &  
Lang's Drive  
J.M. Suckling  
753 King St.  
B.W. Devlin

Campbellville  
Sub.to Milton  
Carleton Place  
B.O. Latourell  
Carp  
R.M. Smith  
Chatham  
G.W. Schultz  
Queen & Eugenie  
D.M. Poole

Chelmsford  
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Cobden  
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Hwy. 7 & Keele  
M.B. Groves  
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Rivermede  
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Consecon  
Sub.to Trenton  
Cornwall  
14 Second St. W.  
E.J. Leblanc  
Brookdale  
Shopping Plaza  
D.R. Dillabough

Deep River  
B.H. Loucks  
Dorchester  
R.D. Crump

Dorset  
Sub.to Huntsville

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R.P. Harnock  
Earlton  
C.G. Noel

Elliot Lake  
R.L. Lafreniere  
Algocentre Mall  
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Exeter  
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Fort Erie  
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Halton Hills  
D.R. Brown  
Glen Robertson  
Sub.to Alexandria  
Goderich  
P.M. Shephard  
Gravenhurst  
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Guelph  
R.G. Durham  
Speedvale &  
Stevenson  
R.B. Vrooman

Haileybury  
C.E. Hancock  
Halton Hills (Acton)  
R.P. DiCola

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James & Burlington  
D.W. Coburn  
James & Fennell  
F. Plum  
King & Sherman  
L.G. Punchard  
Main & Kenilworth  
W.H. Wallace  
Ottawa & Barton  
R.W. Ashton  
Parkdale  
W.J. Sendall  
Queenston &  
Nash  
D.G. Brims  
Upper Ottawa &  
Fennell  
R.C. MacDermaid  
Upper Wellington  
& Mohawk  
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Hanover  
W.G. Hahn  
Hawkesbury  
A.A. Dagenais  
Hearst  
R.J.G. Gervais  
Huntsville  
A.R. Adam  
Jarvis  
L.D. Gates  
Kanata  
B.H. Barrett  
Kapuskasing  
L.C. Martel  
Kemptonville  
L.E. Bildson  
Kenmore  
Sub.to Russell

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D.W. Boyce  
523 Gardiners Rd.  
R.H. Pomeroy  
West End  
D.J. Krock  
Kitchener  
54-68 King St. W.  
M.G. Uniack  
Courtland &  
Shelley  
M.E. Colwell (Mrs.)  
King & Sheldon  
W.A. Atkinson  
Krug &  
Sherwood  
G.N. Ecclestone

Lanark  
R.G. Saunders  
Leamington  
P. Stebila  
Lindsay  
R.M. Armstrong  
Linwood  
W.S. Gray  
London  
420-424 Richmond  
St.  
L.K. Lynch  
Dundas & Lyle  
H.W. Metcalfe  
Dundas & Paterson  
F.M. Mural  
Hamilton &  
Highbury  
R.J. MacIntosh  
Huron &  
Highbury  
H.J. Sirna  
Richmond &  
Oxford  
D.D. Grant  
Southerest  
Shopping Centre  
C.P. Perez (Mrs.)  
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C.A. Robertson  
Wonderland Mall  
G.S. Sheils  
Markham  
W.L. Boyes  
Denison &  
Woodbine  
J.M.O'Hara

Martintown  
R.G. Lunn  
Mattawa  
R.J. Major  
Maxville  
D.B. Symons  
Maynooth  
Sub.to Bancroft  
Midland  
M.W. Matz  
Milton  
L.T. Gauthier  
Milverton  
D.J. Heit  
Mimico  
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Toronto  
Mississauga  
Hwy. 10 &  
Burnhamthorpe  
D.G. Elliott  
Applewood Acres  
D.A. MacLennan  
Dixie & Bloor  
S.J. Pomax  
Dixie & Britannia  
W.J. Abbott  
Dixie & Eglinton  
R.L. Neate  
Dundas &  
Little John Lane  
P.C. Gomes (Mrs.)  
Dundas &  
Wharton Way  
R.A.P. Martins  
165 Dundas St. W.  
D.W. Carr  
1791 Lakeshore  
Rd. W.  
(Clarkson)  
S. Barnes (Mrs.)  
Malton  
(Airport &  
Northwest)  
C.L. Hunt  
Meadowvale South  
J.J. Fuller  
Sheridan Mall  
(Clarkson)  
A.J. Fisher  
Torbram & Kimbel  
(Malton)  
D.M. Copeland  
Westwood Mall  
E.M. McOustra  
(Mrs.)  
Moonbeam  
Sub.to  
Kapuskasing  
Morewood  
Sub.to Chesterville  
Morrising  
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| Dundas & Brock<br>R.H.Neal                           | Jane & Eddystone<br>(Downsview)                            | D.H.White  | Scarborough<br>Town Centre                     | Yonge & Balliol<br>M.S.G.Dougherty            | West Hill<br>Kingston Rd.& Morningside    |
| Dundas & Little John Lane<br>See Mississauga         | S.G.Woodall<br>(Mrs.)                                      | Markham & Lawrence<br>(Scarborough)              | M.P.Regier                                     | Yonge & Cummer<br>(Willowdale)                | M.F.Doyle                                 |
| Dundas & Pacific<br>C.D.Santogrosso                  | Jane & Trethewey<br>(Weston)                               | J.E.Ardill                                       | Sheppard & Consumers<br>(Willowdale)           | E.Kirsten                                     | Port Union & Fanfare                      |
| Dundas & Wharton Way<br>See Mississauga              | E.A.MacDonagh  | Mimico<br>(Royal York & Melrose)                 | R.J.Murphy                                     | Yonge & Dundas<br>H.B.Smith                   | F.R.Wright                                |
| 165 Dundas St. W.<br>See Mississauga                 | Jarvis & Charles<br>W.G.Kuchmak                            | T.F.Trumble                                      | Sheppard & Rivalda                             | Yonge & Eglinton<br>W.K.Haley                 | Weston<br>See Metropolitan Toronto        |
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| Eglinton & Caledonia<br>L.L.D'Innocenzo              | Kennedy & Ellesmere<br>(Scarborough)                       | New Toronto<br>(Lakeshore & 6th)                 | Sheraton Centre<br>Sub. to 392 Bay St.         | P.G.Trotter                                   | Wilberforce<br>K.G.Hopwood                |
| Eglinton & Castle Knock<br>M.F.Trovato<br>(Mrs.)     | D.R.Winningham   | R.J.Huntley                                      | Skyline Hotel<br>(Rexdale)                     | Yonge & Greenfield<br>(Willowdale)            | Windsor<br>491 Oullette Ave.              |
| Eglinton & Midland<br>(Scarborough)                  | King & Bathurst<br>S.M.Seymour                             | Oakwood & Vaughan<br>D.A.MacKay                  | G.A.McKeon                                     | P.D.Laidlaw                                   | D.E.F.Marlatt                             |
| W.J.Bryan  | King & Springhurst<br>N.B.Gazel                            | Vaughan  | Spadina & Adelaide<br>R.M.Herbert              | Yonge & Lawrence<br>G.J.Crotty                | Ambassador Plaza<br>D.A.Abrams            |
| Eglinton & Mount Pleasant<br>R.J.Patterson           | King & Victoria<br>W.R.Donnachie                           | O.H.A.Building<br>150 Ferrand Dr.<br>(Don Mills) | Spadina & Dundas<br>V.L.Cu                     | Yonge & St.Clair<br>W.W.Milko                 | Central & Tecumseh<br>E.J.Bailey          |
| Eglinton & Pharmacy<br>(Scarborough)                 | Kingston Rd. & Bingham<br>G.C.W.Taylor                     | Sub.to<br>Flemingdon Park                        | Spadina & Dupont<br>Sub.to                     | Yonge & Wellesley<br>J.W.Gaunce               | Dougall & Cabana<br>K.M.Manders<br>(Mrs.) |
| J.B.King   | Kingston Rd. & Main<br>K.T.Marsh                           | Pape & Gowan<br>M.F.Taunt                        | Bloor & Spadina                                | York Centre<br>King & University<br>M.A.Smith | 1357 Ottawa St.<br>J.M.Nicholson          |
| Finch & Dufferin<br>B.J.Clark                        | Kingston Rd. & Midland<br>Cliffside Plaza<br>(Scarborough) | Park Plaza Hotel<br>B.P.S.Gray                   | Steeles & Signet<br>(Weston)                   | 51 York St.<br>R.E.Campbell                   | Motor Hotel<br>R.B.McArthur               |
| Flemingdon Park<br>(Don Mills)                       | F.W.Crawford   | Parliament & Gerrard<br>A.A.Bell                 | N.R.Fraccio                                    | Yorkdale<br>Shopping Centre<br>J.D.Calpin     | Riverside<br>Shopping Plaza<br>H.D.Clout  |
| M.I.Parsons (Miss)                                   | Kingston Rd. & St.Clair<br>(Scarborough)                   | Queen & Church<br>H.B.Forsey                     | University City<br>Plaza (Downsview)           | Trenton<br>E.G.Sinclair                       | Woodstock<br>G.J.Rich                     |
| Forest Hill Village<br>F.W.Johnston                  | E.R.Eves   | Queen & McCaul<br>A.L.MacDonald                  | R.B.Doherty                                    | Unionville<br>K.R.Good                        |   |
| George Brown College<br>(Casa Loma Campus)<br>Sub.to | L.Kingsway<br>(2654 Bloor St.W.)<br>L.Grinstead (Mrs.)     | Queen & Pape<br>R.T.Davidson                     | University & Elm<br>C.W.MacDonald              | Vanier<br>211 Montreal Rd.<br>R.P.Decaie      |   |
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| Gervais Dr.<br>at Wynford<br>(Don Mills)             | W.P.Bowman   | Queensway & Atomic<br>A.E.Potter                 | Victoria Park & Ellesmere<br>(Scarborough)     | Waterloo<br>Waterloo Square<br>T.F.Mesman     |   |
| M.E.Lunn (Mrs.)                                      | Lawrence & Scarborough Golf Club Rd.<br>(Scarborough)      | Queen & Joseph (Mrs.)                            | J.W.Hall                                       | County Fair Plaza<br>J.A.McGee                |   |
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& General Manager

## Manitoba and Northwestern Ontario Division

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Stettler  
G.H.Moyes  
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650 West Georgia St.  
Vancouver,  
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V6B 4N7



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2 South Biscayne  
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Miami, Florida 33131  
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Manager/Treasury  
W.G.Bagshaw

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San Francisco Agency  
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San Francisco  
California 94104  
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Assistant Agent  
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Representative Office  
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Representative  
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Panama City Branch  
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Deputy Chairman  
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The Right

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Curiel's Trust  
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(Panama) S.A.**  
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P.O.Box 7327  
Panama City 5  
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Directors  
E.D.Felsenstein  
P.C.Godsoe  
A.M.Goldie  
M.Gonzalez-Delgado  
(Miss)

44 King St.W.  
Toronto, Ontario  
M5H 1H1



R.G.Taylor  
Vice-President &  
General Manager  
Asst.General  
Managers  
B.A.Ennis  
M.C.Johnston  
D.W.Reed

Supervisors  
R.W.Boyarchuk  
D.W.Gale  
C.E.Marcel  
D.W.Prescott  
F.S.Smith  
W.W.Turnbull

#### Branches and Managers

**Antigua**  
St. John's  
W.Boyko

**Bahamas**  
Area Manager  
G.E.Marshall  
Freeport  
G.W.Hume  
George Town, Exuma  
M.B.Rolle  
Marsh Harbour  
Abaco  
Nassau

Rawson Square  
G.E.Marshall  
Deputy Manager  
A.C.Allen  
Bay & Deveau  
J.L.Brammer  
Cable Beach  
A.L.Davis

Marlborough &  
Navy Lion Rd.  
J.T.Mycklewhyte  
Palmdale  
D.F.Weston  
Paradise Island  
F.G.O'Neale

Wulff &  
East Street  
P.B.Williams

Stella Maris  
Long Island  
Sub.to George Town  
Exuma

**Barbados**  
Area Manager  
D.J.MacDiarmid  
Black Rock  
R.C.W.Charles  
Bridgetown  
D.J.MacDiarmid  
Bridge Street  
H.B.Farnum

Holetown  
M.Clark (Miss)  
Sam Lord's Castle  
Sub.to Bridgetown  
Wilkey  
O.H.Parris  
Worthing  
Christ Church  
W.G.Carson

**Belize**  
Belize City  
A.W.Turl

Corozal  
A.N.Bradley  
Independence  
St. Ann Creek  
Sub.to Belize  
Orange Walk  
H.C.Gonzalez  
San Pedro  
Sub.to Belize

**Bermuda**  
See Other Associated  
Organizations

**Cayman Islands**  
George Town  
Grand Cayman  
C.M.Smith

**Dominican Republic**  
Area Manager  
D.S.Rector  
Bonao  
J.C.Frias  
Dajabon  
E.Valdez  
Moca  
J.F.Cristoforis  
Nagua  
M.E.Jiminez  
Puerto Plata  
A.A.Bobadilla

Santiago de los  
Caballeros  
M.A.Sosa  
Avenida Valerio  
Sub.to Santiago de  
los Caballeros  
M.A.Sosa

**Santo Domingo**  
D.S.Rector  
Deputy Manager  
L.D.Bobadilla  
Isabel La Catolica  
esq Mercedes  
A.Morales  
Av.Duarte esq Ave.  
Mella  
R.R.Salazar  
Ave.27 de Febrero  
esq Ave.San Martin  
G.R.Pearce  
Maria Montez  
J.J.Cuello

**Grenada, W.I.**  
St.George's  
J.P.Aucoin

**Guyana**  
Georgetown  
C.A.S.Hinkson

**Haiti**  
Port-au-Prince  
Y.Lessard  
Carrefour Rd.  
Sub. to  
Port-au-Prince  
Route De Delmas  
B.Theard

**Jamaica**  
See Other Associated  
Organizations

**Netherlands Antilles**  
See wholly owned  
subsidiary below and  
Other Associated  
Organizations

**Puerto Rico**  
Area Manager  
C.Henriques  
Hato Rey  
R.D.K.Seymour  
(See Scotiabank de  
Puerto Rico below)

**St.Lucia, W.I.**  
Castries  
L.H.Mitchell  
Chausse &  
Micoud  
Sub.to Castries  
Vieux Fort  
T.J.Augustin

**St.Vincent, W.I.**  
Kingstown  
L.S.Mahy

**Trinidad & Tobago**  
See Other Associated  
Organizations

**Virgin Islands  
(British)**  
Area Manager  
H.H.Lust  
Road Town, Tortola  
E.A.Riveroll

**Virgin Islands (U.S.)**  
Charlotte Amalie  
St.Thomas  
Area Manager &  
Manager  
H.H.Lust  
Christiansted  
St.Croix  
T.A.Gittens  
Golden Rock  
St.Croix  
A.W.Piercy  
Frederiksted  
St.Croix  
Sub.to Christiansted

Wholly owned  
subsidiaries of  
The Bank of  
Nova Scotia

**The Bank of  
Nova Scotia N.V.**  
Phillipsburg  
St.Maarten  
P.O.Box 303  
Netherlands Antilles  
Managing Director  
R.E.Smith  
Supervisory Directors  
Chairman & President  
C.E.Ritchie  
W.S.McDonald  
R.G.Taylor  
Branch Offices  
Phillipsburg  
R.E.Smith  
Cul de Sac  
Sub.to Phillipsburg

**Scotiabank de  
Puerto Rico**  
One Mercantil Plaza  
Two Ponce de  
Leon Ave.  
Hato Rey  
Puerto Rico  
President & Chief  
Executive Officer  
C.F.Henriques

Directors  
Chairman  
R.J.Martinez-Giralt  
Vice Chairman  
C.Haessler  
Vice Presidents  
M.T.Langille  
J.J.Mari  
F.A.Calaf Collazo  
C.F.Henriques  
R.Massheder

Treasurer  
E.Vasallo

A.Comas Bacardi  
E.C.Diaz  
J.A.Franco

Officers  
Executive  
Committee  
C.F.Henriques  
R.J.Martinez-Giralt  
F.A.Calaf Collazo  
Secretary  
E.Cordova Diaz  
Asst.Secretary  
F.Dalmau

#### Branches and Managers

Fajardo  
A.Santos  
Hato Rey  
R.Massheder  
Ponce  
O.Chardon  
Rio Piedras  
F.S.Alvarez  
San Juan  
J.A.McEnery  
Santurce  
Ponce de Leon  
T.Canto

## United Kingdom, Europe, Middle East and Africa Region

12 Berkeley Square  
London, England  
W1X6HU



**L.L. Fox**  
Vice-President &  
General Manager  
  
Asst. General  
Managers  
**R.W. Hale-Sanders**  
**G. Knapp**  
  
Supervisors  
**K.C. Bird**  
**W.F. Hanna**  
**B.M. McDonald**  
**A.J. Toussaint**  
  
Treasury & Special  
Loans Dept.  
62-63 Threadneedle St.  
London, England  
EC2P 2LS  
  
Asst. General  
Managers  
**C.A. Barnes**  
**R.N. Brandman**  
  
Managers  
**G.K. Morton**  
**D. Rooke**

### Branches and Managers

**Bahrain**  
Manama  
P.O. Box 5260  
D.E.C. Horley

**Belgium**  
Brussels  
66 Boulevard de  
l'Imperatrice  
**J.W. Ross**

**Egypt**  
Cairo  
3 Ahmed Nessim St.  
Giza Cairo  
Arab Republic  
of Egypt  
**J.R. Brown**

**Greece**  
Athens  
37 El Venizelou St.  
**P.C. Yangas**  
Deputy Manager  
**G.E. Titus**  
Piraeus  
P.O. Box 26,  
23 Akti Miaouli  
**J.R. Leftley**  
Thessaloniki  
P.O. Box 828,  
17 Tsimiski St.  
**P. Moissidis**

**Ireland**  
Dublin  
65-68 St. Stephens  
Green  
**G.L. Fanning**

**Lebanon**  
Beirut  
Riad Solh St.  
P.O. Box 4446  
Asst. General  
Manager &  
Area Manager,  
Middle East  
**A.J. Bridi**  
Manager  
**A.G. Galea**

**Netherlands**  
Rotterdam  
Westblaak 30/32  
**T. Blankvoort**

**United Kingdom**  
Branches and  
Managers  
  
Aberdeen  
9 Golden Square  
AB11R3  
**G.T. Tweedy**  
  
Belfast  
30-34 North St.  
BT11LA  
**V. Willis**  
  
Edinburgh  
Scotiabank House  
6 South Charlotte St.  
EH2 4ED  
**P.F. Telford**

Glasgow  
50-52 West Nile St.  
G12 PE1  
**A. Brodie**  
  
London  
62-63 Thread-  
needle St.  
EC2P 2LS  
**W.J. Menear**  
Deputy Manager  
**J.D. Evans**  
West End  
10 Berkeley Square  
W1X6DN  
Manager  
**R.W. Baldock**

**West Germany**  
Frankfurt  
4th Floor  
The Allianz Building  
7-8, An der  
Hauptwache 6000  
Frankfurt/Main 1,  
West Germany  
Area Manager,  
Germany and  
Eastern Europe,  
and Manager  
**P. Kluge**  
Geschaeftsleiter  
**K. Stoeppler**

### Representative Offices

**France**  
Paris  
57 Boulevard  
Haussmann  
1er étage 75008  
Representative  
**M.M.G. Brandenburg**

**Norway**  
Oslo  
Karl Johan's Gate 17  
Oslo 1  
Representative  
**T. Bratt**

**United Kingdom**  
Manchester  
Scottish Provident  
House  
6th Floor  
52 Brown St.  
Representative  
**J.F. Brann**

Wholly owned  
subsidiaries of  
The Bank of  
Nova Scotia

**The Bank of Nova  
Scotia Trust  
Company (United  
Kingdom) Limited**  
12 Berkeley Square  
London, England  
W1X6HU  
Manager &  
Secretary  
**D.J. Gammage**

Directors  
Chairman  
**C.E. Ritchie**  
  
**L.L. Fox**  
**M.H.D. McAlpine**

**BNS International  
(Ireland) Limited**  
65-68 St. Stephen's  
Green  
Dublin 2  
Ireland  
  
Directors  
Chairman  
**G.L. Fanning**  
**W.S. McDonald**  
**A. McKinlay**  
**C.E. Ritchie**

**BNS International  
N.V.**  
Westblaak 30/32  
Rotterdam  
The Netherlands  
Managing Director  
**T. Blankvoort**  
  
Supervisory Directors  
**P.C. Godsoe**  
**W.S. McDonald**  
**C.E. Ritchie**

**BNS International  
(United Kingdom)  
Limited**  
12 Berkeley Square  
London, England  
W1X6HU

Directors  
Chairman  
**C.E. Ritchie**  
  
**L.L. Fox**  
**R.W. Hale-Sanders**  
**W.S. McDonald**

**The Bank of Nova  
Scotia Channel  
Islands Limited**  
Queen's House  
13-15 Don Rd.  
St. Helier, Jersey  
Channel Islands  
Managing Director  
**C.A.A. Fowle**  
  
Directors  
Chairman  
**C.E. Ritchie**  
  
**L.P. Bechelet**  
**C.A.A. Fowle**  
**L.L. Fox**  
**W.S. McDonald**

Wholly owned  
subsidiary of The  
Bank of Nova Scotia  
Channel Islands  
Limited

**The Bank of Nova  
Scotia Trust Co.  
Channel Islands  
Limited**  
Queen's House  
13-15 Don Rd.  
St. Helier, Jersey  
Channel Islands  
Managing Director  
**C.A.A. Fowle**  
Manager & Secretary  
**L.P. Bechelet**  
  
Directors  
Chairman  
**C.E. Ritchie**  
  
**L.P. Bechelet**  
**C.A.A. Fowle**  
**L.L. Fox**  
**W.S. McDonald**

CCP.O. Box 2341  
Makati  
Metro Manila 3117  
The Philippines



**K.S. Rowe**  
Vice-President &  
General Manager

Asst. General  
Manager  
**S.R. Holt**  
  
Supervisors  
**R.L.R. Borotra**  
**H. Reimer**  
**A.E. Weir**

### Branches and Managers

**Hong Kong**  
Hong Kong  
4004 Connaught  
Centre  
Asst. General  
Manager & Senior  
Representative  
**W.C. Grant**  
Manager  
**J.C. Lo**  
Representative  
**T.S. McCoy**

### Republic of Korea

Seoul  
C.P.O. Box 7783  
Dae Woo Centre  
22nd Floor, 286  
Yang-dong  
Chung-Ku  
Manager  
**J.S. Jin**

**Malaysia**  
Kuala Lumpur  
Bangunan Safety  
Insuran  
41 Jalan Melaya  
Peti Surat 1056  
Kuala Lumpur 0103  
Selangor, Malaysia  
Manager  
**D.H. Stewart**

**The Philippines**  
Manila  
Pioneer House  
2nd Floor  
108 Paseo de Roxas  
Cor. Legaspi St.  
Makati  
Metro Manila 3117  
The Philippines  
Manager  
**A.F.K. Leung**

**Singapore**  
Singapore  
2 Ocean Building  
Collyer Quay  
Singapore 1  
Manager  
**P.P. Tulloch**

### Representative Offices

**Australia**  
Sydney  
17th Floor  
AMP Centre 50  
Bridge St., Sydney  
N.S.W. 2000  
Asst. General  
Manager & Senior  
Representative  
**J.D.R. Laidley**

**Thailand**  
4316 Soi Sukhumvit  
11 (Soi Chaiyos)  
Bangkok, Thailand  
Senior Representative  
**G. Gorton**

**Indonesia**  
Jakarta  
Wisma Nusantara  
Bldg., 14th Floor  
Jalan M.H. Thamrin  
59, Indonesia  
Senior Representative  
**J. Brown**

**Japan**  
Tokyo  
1-1 Marunouchi  
1-chome  
Chiyoda-Ku  
Tokyo 100  
Asst. General  
Manager &  
Senior Representative  
**W.T. Taylor**  
Representative  
**H. Uehara**

Wholly owned subsidiaries of  
The Bank of Nova Scotia

**The Bank of Nova Scotia Asia Limited**  
2501-2 Ocean Building  
Collyer Quay  
Singapore 0104  
Managing Director  
P.P.Tulloch

Directors  
Chairman  
C.E.Ritchie

W.S.McDonald  
R.D.Rayner  
K.S.Rowe  
P.P.Tulloch

Officer  
Secretary & Treasurer  
R.D.Rayner

**BNS International (Hong Kong) Limited**  
4004 Connaught Centre  
Hong Kong  
Secretary  
A.Choi

Directors  
J.A.G.Bell  
R.D.Ellis  
W.C.Grant  
W.S.McDonald  
C.E.Ritchie  
K.S.Rowe  
E.C.Warwick

## Canada

**BNS Mortgage Corporation**  
44 King St.W.  
Toronto,Ontario  
M5H 1H1  
President  
T.R.Alton

**Scotia Covenants Mortgage Corporation**  
181 University Ave.  
Suite 1402  
Toronto,Ontario  
M5H 3M7  
President  
T.R.Alton

**Scotia Factors Limited**  
1550 de Maisonneuve Blvd.West,Suite 300  
Montreal,Quebec  
H3G 1N2  
President  
H.H.Robertson

also:  
Toronto  
Asst.Vice-President  
C.Carr

**Scotia Leasing Limited**  
44 King St.W.  
Suite 1600  
Toronto,Ontario  
M5H 1H1  
President  
T.A.Wolff

also:  
Toronto  
Senior Representative  
D.R.Keeler

Montreal  
Regional Manager  
R.J.Ferguson

Halifax  
Senior Representative  
E.Osborne

Vancouver  
Regional Manager  
J.W.Green

Calgary  
Senior Representative  
B.E.Mackenzie

**Scotiafund Financial Services Limited**  
1801 McGill College Ave.  
Suite 1240  
Montreal,Quebec  
H3A 2N4  
President  
F.D.D.Scott

## International

**Adela Investment Company S.A.**

**Malaysian Industrial Development Finance Berhad**

**P.T.Private Development Finance Company of Indonesia**

**Private Investment Company for Asia (PICA) S.A.**

## Australia

**Schroder,Darling and Company Holdings Limited**  
15 Bent St.  
Sydney,N.S.W.2000,  
Australia

Chief Executive  
B.V.Strickland

Directors  
Chairman  
M.Gleeson-White

The Earl of Airlic,D.L.  
P.L.Baillieu  
P.W.Bulfield  
F.Cator  
J.H.G.Guest,O.B.E.  
G.H.Mackisack  
C.E.Ritchie  
R.T.M.Rose  
P.H.Sleigh  
B.V.Strickland  
Yong Pung How

Officers  
Secretary  
J.J.James  
Secretary  
J.C.Olsson

## Bahamas

**The Bank of Nova Scotia Trust Company (Bahamas) Limited**  
Bernard Sunley Building  
Rawson Square  
Nassau,Bahamas  
Managing Director  
K.W.London

Directors  
Chairman  
C.E.Ritchie

J.A.G.Bell  
A.H.Crockett  
K.W.London  
The Right Honourable  
Lord Keith  
of Castleacre  
Sir Robin McAlpine,  
C.B.E.

Sir Denis Mountain,  
Bt.

Officers  
Secretary  
J.Bentley,A.C.I.S.,  
A.I.B.  
Manager  
D.A.Young,A.I.B.

Wholly owned subsidiaries of  
The Bank of Nova Scotia Trust Company (Bahamas) Limited with common directorate

**The Bank of Nova Scotia Trust Company (Caribbean) Limited**  
8 Broad St.  
Bridgetown,Barbados  
Manager & Secretary  
G.Haynes

**The Bank of Nova Scotia Trust Company (Cayman) Limited**  
Cardinal Ave.  
Georgetown  
Grand Cayman  
Cayman Islands  
Managing Director  
& Secretary  
R.D.Ellis,F.C.I.S.,  
A.I.B.(Scot)

## Bermuda

**The Bank of N.T. Butterfield & Son Limited**  
P.O.Box 195  
Hamilton 5  
Bermuda  
Chairman  
The Honourable Sir  
Henry Vesey,C.B.E.

Directors  
Chairman  
The Honourable Sir  
Henry Vesey,C.B.E.

Vice-Chairman  
The Honourable Sir  
Dudley Spurling,  
C.B.E.

J.C.Astwood  
T.W.Childs  
C.Elkins  
R.A.Ferguson,Sr.  
F.J.Gosling  
G.D.Haydock  
W.R.Kemp  
Dr.J.A.C.King  
The Honourable  
R.O.Marshall  
W.S.McDonald  
The Honourable Sir  
John R.Ploman  
E.D.Powell  
Dr.The Honourable  
E.S.Ratteray  
E.G.Rego  
C.E.Ritchie  
F.L.Selley  
R.W.Sharpe  
G.Simons  
The Honourable  
E.W.P.Vesey  
L.Vorley  
E.L.Wardman (Mrs.)  
A.E.Wilkie  
C.R.Young  
J.H.Young,II

Officers  
Chief  
General Manager  
J.L.Keith

General Manager,  
Banking &  
Group Treasurer  
N.C.Jones

General Manager,  
Marketing  
T.S.White

Secretary  
J.A.F.Watlington

## National Underwriters (Reinsurance) Ltd.

P.O.Box 1559  
Colonial Building  
Gorham Road  
Hamilton 5  
Bermuda  
President  
M.H.R.King

Directors  
J.L.Banner  
E.G.Gibbons  
M.H.R.King  
W.S.McDonald  
G.W.Moore  
T.R.Usher

Officers  
Vice-President  
T.R.Usher  
General Manager  
J.L.Banner



**Jamaica**

**The Bank of Nova Scotia Jamaica Limited**  
P.O.Box 709  
Kingston, Jamaica  
General Manager  
J.G.Keith  
Directors  
Chairman  
A.H.Crockett  
J.A.G.Bell  
T.H.Donaldson  
M.W.L.Facey  
O.E.Jones  
J.G.Keith  
M.M.Matalon  
W.S.McDonald  
C.E.Ritchie  
J.M.A.Tiemens  
Asst.General  
Managers  
J.M.A.Tiemens  
O.F.Walker  
Comptroller  
D.D.Richardson  
Secretary  
The Bank of  
Nova Scotia Trust  
Company of Jamaica  
Limited  
Supervisors  
W.A.Atkinson  
N.A.Baker  
G.E.Milton  
R.Stolberg  
D.O.Williams

**Branches and Managers**

Albert Town  
Sub.to Christiana  
Black River  
L.O.M.Ledgister  
Brown's Town  
D.L.Davis  
Christiana  
L.F.Neufville  
Claremont  
Sub.to St. Ann's Bay  
Clark's Town  
Sub.to Falmouth  
Edgewater  
Sat.to Spanish Town

Falmouth  
H.A.Taffe  
Frankfield  
Sub.to Christiana  
Gayle  
Sub.to Ocho Rios  
Highgate  
M.A.Kong  
Junction  
Sub.to Santa Cruz  
Kingston  
35-45 King St.  
W.A.Lawrence  
Cross Roads  
A.C.Gordon  
Data Centre  
(Kingston)  
J.McCarthy  
Duke St.  
K.I.Hastings  
East Queen St.  
H.A.Manlee  
Hagley Park Rd.  
F.D.Jackson  
Half Way Tree  
L.F.F.Davis  
Liguanea  
L.G.Franklin  
Maxfield Ave.  
V.C.Spence (Mrs.)  
New Kingston  
R.P.Fung  
Newport West  
E.P.Steele  
Oxford Rd.  
J.T.M.Bullock  
Premier Plaza  
D.A.Lazarus  
Princess St.  
W.P.Barrett  
Red Hills Rd.  
N.M.Tavares  
Scotiabank Centre  
Duke & Port Royal  
A.B.Lindo  
Deputy Manager  
D.C.Rowbotham  
Spanish Town Rd.  
G.R.Hutchinson  
Victoria & Blake  
E.A.Richards  
Linstead  
R.M.Haughton-James  
Lucea  
Sat.to Savanna-La-Mar

Mandeville  
H.G.M.Ryan  
Manchester  
Shopping Centre  
Sub.to Mandeville  
May Pen  
R.L.Treasure  
May Pen West  
Sat.to May Pen  
Montego Bay  
Sam Sharpe  
Square  
R.St.A.Golding  
Barnett St.  
Sub.to  
Montego Bay  
Westgate  
H.A.Morris  
Morant Bay  
T.V.Allen  
Ocho Rios  
A.S.Stona  
Old Harbour  
R.R.Gordon  
Oracabessa  
Sub.to Port Maria  
Port Antonio  
E.A.Cassier  
Port Maria  
V.S.Crawford  
Porus  
Sub.to Mandeville  
St. Ann's Bay  
D.C.Ennis  
Santa Cruz  
L.S.De Rizzio  
Savanna-La-Mar  
K.A.Calder  
Spanish Town  
Adelaide St.  
S.G.Samough  
Wellington St.  
Sat.to Spanish  
Town

Wholly owned  
subsidiary of The  
Bank of Nova Scotia  
Jamaica Limited

**The Bank of Nova Scotia Trust Company of Jamaica Limited**

30 Duke St.  
Kingston, Jamaica  
Managing Director  
J.G.Keith

Directors  
Chairman  
A.H.Crockett

J.A.G.Bell  
M.W.L.Facey  
R.J.Issa  
O.E.Jones  
J.G.Keith  
W.S.McDonald  
C.E.Ritchie  
R.G.Taylor  
O.F.Walker

Officer  
Manager & Secretary  
A.M.Scott,  
LL.B.(Hons)

**The West India Company of Merchant Bankers Limited**

5 King St.  
P.O.Box 29  
Kingston, Jamaica  
(Also associated with  
The Bank of  
Nova Scotia  
Jamaica Limited)

Managing Director  
J.G.Keith

Directors  
Chairman  
A.H.Crockett

J.A.G.Bell  
J.G.Keith  
W.S.McDonald  
C.E.Ritchie  
R.G.Taylor  
J.M.A.Tiemens  
O.F.Walker

Officer  
Manager & Secretary  
O.X.Smith

**Netherlands Antilles**

**Maduro & Curiel's Bank N.V.**  
Willemstad, Curacao  
Netherlands Antilles

Managing Directors  
L.Capriles  
F.S.Polanski

Directors  
L.Capriles  
M.E.Curiel  
M.F.Henriquez  
R.A.C.Henriquez  
M.S.L.Maduro  
W.S.McDonald  
R.Moreno  
F.S.Polanski  
C.E.Ritchie  
R.G.Taylor

**Branches**

Barber  
Sub.to Rio Canario  
Emmastad  
Sub.to Rio Canario  
Hato (Airport)  
Otrabanda  
Punda  
Rio Canario  
Salinja

Subsidiaries of  
Maduro & Curiel's  
Bank N.V.

**Aruba**

Caribbean Credit  
Corporation N.V.  
Caribbean  
Mercantile  
Bank N.V.  
Caribbean  
Mercantile  
(Trust) Co.N.V.

**Bonaire**

Maduro & Curiel's  
Bank (Bonaire)  
N.V.  
Maduro & Curiel's  
(Bonaire) Trust  
Co.N.V.

**Curacao**

Antillian  
Management  
Corporation  
"Amaco" N.V.  
(Subsidiary of  
Maduro & Curiel's  
Trust Co.N.V.)  
Caribbean Credit  
Corporation N.V.  
Maduro & Curiel's  
Insurance Services  
N.V.

Maduro & Curiel's  
Trust Company  
N.V.

N.V.De  
Curacaosche  
Hypotheekbank  
N.V.De Spaar—en  
Beleenbank van  
Curacao

N.V.Trust—en  
Administratie  
Maatschappij  
van Maduro &  
Curiel's Bank N.V.

St.Maarten  
The Windward  
Islands Bank Ltd.

**Singapore**

**Singapore Gold Clearing House Private Limited**  
28th Floor  
Clifford Centre  
Raffles Place  
Singapore 1

Directors  
Chairman  
Wee Eng Hock  
Deputy Chairman  
Oliver Tan Kok  
Kheng  
Khor Thiam Chye  
K.S.Rowe  
Sia Chee Hong  
Officer  
Manager & Secretary  
Lau Boo Koon

**Trinidad and  
Tobago****The Bank of  
Nova Scotia  
Trinidad & Tobago  
Limited**

116 Frederick St.  
P.O.Box 621  
Port of Spain  
Trinidad  
Managing Director  
R.A.Chan

Supervisors  
C.W.Chin  
A.Gill

Directors  
Chairman  
C.E.Ritchie

N.Ahamad  
J.A.G.Bell  
R.A.Chan  
G.Chay  
A.H.Crockett  
T.Hosein,s.c.  
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B.V.Primus  
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Secretary  
The Bank of Nova  
Scotia Trust  
Company of  
The West Indies  
Limited

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Managers**

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Chaguanas  
A.G.Slack  
Couva  
L.K.Ng A Fook  
Marabella  
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**Port of Spain**

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J.W.MacDonald  
Park & Pembroke  
B.A.Nicholson  
Queen & Charlotte  
A.V.Boissiere  
St.James  
C.R.Leung (Miss)

Princes Town  
T.E.Kowlessar

Rio Claro  
L.J.Lee

San Fernando  
49 High St.  
O.A.Mohammed  
Cipero &  
Rushworth  
S.S.Muradali

Sangre Grande  
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San Juan  
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Scarborough, Tobago  
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Tunapuna  
W.A.Francis

Wholly owned  
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Scotia Trinidad &  
Tobago Limited

**The Bank of  
Nova Scotia Trust  
Company of the West  
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P.O.Box 584  
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Port of Spain  
Trinidad  
Managing Director  
R.Chan

Directors  
Chairman  
C.E.Ritchie

N.Ahamad  
J.A.G.Bell  
R.A.Chan  
G.Chay  
A.H.Crockett  
T.Hosein,s.c.  
J.de Lima  
W.S.McDonald  
B.V.Primus  
R.G.Taylor

Officer  
Asst. Manager &  
Acting Secretary  
P.J.Roopnarine

**United States****Schroders  
Incorporated**  
One State St.  
New York, N.Y. 10004

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M.J.Maged  
Directors  
Chairman  
J.T.Connor

The Earl of  
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B.Manning  
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M.B.Witschi  
G.W.Van  
Mallinkrodt

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Vice-President &  
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